



ARAPAHOE COUNTY
COLORADO'S FIRST

2019 Annual Action Plan

To the 2014-2020 Consolidated Plan



Report to the U.S. Department of Housing and Urban Development
For Community Development Block Grant (CDBG) and
HOME Investment Partnerships (HOME) Funds
May 1, 2019 - April 30, 2020



ARAPAHOE COUNTY
COLORADO'S FIRST



2019 Arapahoe County Community Development Block Grant (CDBG) & HOME Investment Partnership (HOME) Projects

Summary of Recommended Projects for 2019

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This report contains a summary of the recommended projects for use of 2019 Arapahoe County and City of Centennial Community Development Block Grant (CDBG) funds, as well as recommended projects for use of 2019 HOME funds. Each project includes a brief background, project description, funding request, funding recommendation, projected number of persons served, community priority level, project budget, funding sources, national objective, and national outcome.

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**ARAPAHOE COUNTY HOUSING & COMMUNITY DEVELOPMENT DIVISION
CDBG & HOME PROGRAM ADMINISTRATION**

Background: Arapahoe County Housing & Community Development Division is permitted by HUD program regulations to allocate up to 20% of the CDBG award and up to 10% of the HOME award on eligible program administration costs. The current agreement and contract with the City of Centennial to administer the City of Centennial CDBG entitlement funds allows the County to allocate up to 18% of the Centennial CDBG award on eligible program administration costs.

Project Description: Arapahoe County Housing & Community Development Services (HCDS) staff will allocate 20% of Arapahoe County CDBG funds, 18% of City of Centennial CDBG funds, and 10% of Arapahoe County HOME funds for eligible program administration costs from the 2019 HUD Entitlement Award. Administration funds include eligible expenses consistent with program regulations. The actual amounts will be determined once the 2019 entitlement awards are announced. In order to provide estimates on the amount of funds allocated to administration costs, level funding from 2018 to 2019 is used as a base projection. Any increase or decrease to the actual CDBG and HOME entitlement award will be reflected accordingly based on the aforementioned percentages.

Projected Amounts:

Arapahoe County CDBG Administration \$231,693 (20% of County Entitlement)

Arapahoe County-City of Centennial CDBG Administration: \$66,978 (18% of City Entitlement)

Arapahoe County HOME Administration \$75,699 (10% of Entitlement)

ARAPAHOE COUNTY HOUSING & COMMUNITY DEVELOPMENT DIVISION
EMERGENCY HOMEOWNERSHIP ASSISTANCE

Background: Emergency home repairs can be a stressful situation for any homeowners, but it presents a more daunting scenario for low to moderate income homeowners without the financial means to adequately address vital repairs and replacements. Based on the age of the housing stock in many Arapahoe County communities, repairing and replacing expensive components of a home are becoming more frequent. Residents owning and occupying older single family homes in many communities have expressed a need and desire for financial support to assist with the high cost of things like replacing main sewer lines and other vital components and appliances. The immediate and urgent need to replace a home's main sewer line can be upwards of \$8,000 to \$15,000, which can be out of reach, financially, for many homeowners. Providing financial support to assist with these emergency repairs and replacements will ensure residents can remain housed in a safe and healthy environment without taking on, or leveraging debt and other resources needed to age in place in the comfort and familiarity of their own home.

Project Description: Arapahoe County Housing and Community Development Services (HCDS) Staff is proposing to establish an emergency homeownership assistance program to provide financial assistance to low to moderate income (LMI) residents (up to 80% Adjusted Median Income (AMI)) to address specific eligible repair and/or replacement projects. The eligible items will address basic adequate housing standards and health and safety issues with a primary focus on sewer line repairs and replacements, but will also include vital home components that meet program eligibility requirements like HVAC systems (boilers and furnaces), water heaters, and plumbing and electrical systems. The primary intent of the proposed project is to provide assistance for sewer line repairs and replacements from single family homes to city main lines, but additional emergency repairs/replacements will also be eligible on a case-by-case basis. The proposed project is not specifically limited, or named a sewer line repair and replacement project, so additional emergency services may be provided when the need and circumstances align with program eligibility.

Amount Requested: \$200,000 (\$100,000 each from the County and Centennial)

Amount Recommended: \$200,000 (Full Funding)

Number of Persons Served (County): 20 Households

Number of Persons Served (Centennial): 10 Households

Priority Need: High – Direct Homeownership Assistance – Rehab

Project Budget: \$200,000

Funding Sources: CDBG – County & Centennial

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Affordability

**ARAPAHOE COUNTY WEATHERIZATION
ENERGY EFFICIENCY HOME IMPROVEMENT PROGRAM**

Background: The Weatherization Division provides income-eligible households with free conservation measures to help them conserve energy and save money on heating and cooling bills. Weatherization can improve the comfort of a home by helping to moderate indoor temperatures during the changing seasons. Families who have weatherized their homes estimate that they save anywhere from 10 to 30% on their energy usage. The goal of the Energy Efficiency Home Improvements project is to provide energy conservation, and health and safety improvement to older homes of low- to moderate-income residents. Funding this request will ensure this project continues in 2019.

Project Description: At no cost to clients, an estimated ten households will receive:

- 1. Energy Audit:** Free energy audit of the home to identify conservation measures that will make the home more energy efficient.
- 2. Work Plan:** Based on the information obtained during the audit, a work plan is created of services that will offer the best long-range benefits to make the home more energy-efficient and produce cost-savings.
- 3. Weatherization:** Technicians will come to the home and provide weatherization services that may include: sealing major air leaks; adding insulation to attics, walls and crawl spaces; performing health and safety assessments on furnaces and water heaters; replacing appliances with high efficiency appliances; and installing high-efficiency compact fluorescent light bulbs.
- 4. Education:** Information on steps that can be taken to conserve more energy in all seasons.
- 5. Inspection:** Once the work is complete, a final energy audit will take place to determine the impacts of the installed energy conservation measures.

The Colorado Energy Office's policies and guidelines will provide the basis for determining the energy conservation services and health & safety repairs the project will provide to each household. Our primary goal, however, is to ensure that the older housing stock of low to moderate income residents receive the maximum benefit of all cost-effective energy conservation measures, which may require electrical repairs and service panel upgrades.

In addition to receiving the aforementioned services, an estimated three to five households may also receive rooftop solar photovoltaic (PV) systems.

Amount Requested: \$75,000 (100% of Project Budget)

Amount Recommended: \$75,000 (Full Funding)

Number of Persons Served (County): 10 Households

Number of Persons Served (Centennial): 4 Households

Priority Need: High – Direct Homeownership Assistance – Energy Efficiency Improvements

Project Budget: \$75,000

Funding Sources: CDBG

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Affordability

BROTHERS REDEVELOPMENT, INC. (BRI)
HOME MODIFICATION AND REPAIR PROGRAM (HMR)

Background: Brothers Redevelopment, Inc. (BRI) was established in 1971 to provide safe, affordable, accessible housing and housing services for Colorado’s low-income, elderly and disabled residents. BRI has worked with countless agency, supporters and volunteers to serve nearly 90,000 households across Colorado. In 1981 BRI was certified by the U.S. Department of Housing and Urban Development as a comprehensive housing counseling agency. Following certification BRI has continued to promote, preserve and protect homeownership. Brothers Redevelopment, Inc. BRI has numerous housing programs, including: Home Modification and Repair, Paint-A-Thons, Neighborhood Caretakers program, asset management of 576 affordable housing units, construction and development of affordable housing, and housing counseling for homebuyers, default mortgages (foreclosures), and reverse mortgage counseling. Arapahoe County has funded BRI housing programs in the past, including the Help for Homes and Home Modification and Repair programs, and funding this request will continue the ongoing partnership.

Project Description: BRI’s Housing Modification and Repair (HMR) project will make home repairs, free of charge, for low-income residents that cannot afford to pay the cost of market-rate repairs. Since low-income homeowners often delay, or altogether forgo, home repairs in favor of other pressing needs, the services offered by BRI help to address this issue, enabling homeowners to spend money on other important costs beside home repairs. The 2019 application has identified three target activities: Help for Homes, Ramps and Rails, and Paint-A-Thon. The Help for Homes project will provide roughly 5 families with exterior and interior repairs that improve in home health and safety for clients. The Paint-A-Thon, with the help of sponsors and volunteers, will paint roughly 5 homes of income-qualified senior and disabled homeowners, with an average painting cost that can exceed \$5,000. The Ramps and Rails program will assist roughly 5 low-to-moderate income seniors with mobility and accessibility improvements like wheelchair ramps, handrails, widening doorways and other improvements that meet the client’s needs.

Amount Requested: \$100,000 (75% of Project Budget)

Amount Recommended: \$100,000 (Full Funding)

Number of Persons Served (County): 15 Households)

Number of Persons Served (Centennial): 5 Households

Priority Need: High – Direct Homeownership Assistance - Rehab

Project Budget: \$133,333

Funding Sources: General Funds, Grants, Fundraising and CDBG

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Affordability

CITY OF ENGLEWOOD
ENERGY EFFICIENT ENGLEWOOD (E3)

Background: The City of Englewood receives a \$135,000 set-aside in CDBG funds annually, as established by County Policy, of which \$20,250 can be allocated to a Public Service project; Public Service projects are capped at 15% of the annual grant award. The City of Englewood has requested \$115,000 be awarded to the Energy Efficient Englewood (E3) program and \$20,000 to be allocated towards Family Tree, House of Hope staff costs. The City of Englewood Energy Efficient Englewood (E3) program has been supported with CDBG funds for many years and is currently using a 2018 grant of \$115,000 to provide grants to income-qualified homeowners for energy efficiency improvements.

Project Description: Energy Efficient Englewood (E3) is designed to improve energy efficiency by providing grants of up to \$8,000 to low and moderate income homeowners. The grants focus on work items that qualify for federal tax credits or other state and local rebate programs, such as: Energy Star appliances, water heaters, furnaces/boilers, windows, insulation, roofing, siding, and refrigerators. The grant requires a 20% match from the homeowner, or secured with a declining deed of trust on the property that is to be forgiven over a five-year period. The entire city is designated as the target area, and eligible applicants must be at or below 80% of the area median income. The 2019 request/application will utilize CDBG funds in the same manner as previous years, awarding grants to income-qualified homeowners within city limits. The project is anticipated to serve roughly 12 homeowners during the course of the grant year, which will provide needed homeowner improvements and preserve the affordable housing stock in the city of Englewood and Arapahoe County.

Amount Requested: \$115,000 (73% of Project Budget)

Amount Recommended: \$115,000 (Full Funding) City of Englewood Set-Aside

Number of Persons Served (County): 12

Priority Need: High – Direct Homeownership Assistance - Rehab

Project Budget: \$156,702

Funding Sources: CDBG and Organizational Funding

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Affordability

DBG PROPERTIES
RANGEVIEW APARTMENTS

Background: Developed by DBG Properties LLC (DBG), Range View Apartments will consist of 220 units for families earning at or below 60% AMI in 10 new 3-story apartment buildings in northeast Aurora. Range View will include 100 one-bedroom, 78 two-bedroom, and 42 three-bedroom apartments. Average unit sizes are as follows: one-bedroom – 656 sf, two-bedroom/one bathroom – 850 sf, two-bedroom/two-bathroom – 950 sf, and three-bedroom/two-bathroom – 1,100 sf. The property is currently an unimproved vacant in-fill site located in the Sable Altura Chambers neighborhood. Range View is located within a mile of the Anschutz Medical Campus and the new Department of Veterans Affairs medical center scheduled to open later this year.

Project Description: Funding will be used for the acquisition costs of the property, located at the NW corner of Montview Blvd and Sable Blvd. in Aurora, CO 80011.

Amount Requested: \$200,000 (.5% of Project Budget)

Amount Recommended: Up to \$200,000

Number of Persons Served (County): 220 Households

Priority Need: High – Affordable Housing

Project Budget: TBD

Funding Sources: HOME, LIHTC

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Affordability

PRENTICE PLACE LOFTS, LP
PRENTICE PLACE LOFTS APARTMENTS

Background: Prentice Place Lofts Apartments is a 104 unit affordable housing complex in Greenwood Village at 8300 E. Prentice Avenue (the only multifamily affordable housing project in Greenwood Village). The project utilized Colorado Housing and Finance Authority (CHFA) 4% Low Income Housing Tax Credit (LIHTC) in 2003. Twenty-four of the units are occupied by residents whose income is at, or below 40% of the area median income (AMI) and eighty of the units are occupied by residents at, or below 50% of the AMI. The rents are limited based on income and are current range from \$675-\$843 for 1 bedroom, \$810-\$1,012 for 2 bedrooms, and \$935-\$1,168 for 3 bedrooms. The restrictions on rent have limited the money available for operating and maintenance costs and the grant application was made to assist with the replacement of water heaters and in-unit washer/dryer sets.

Project Description: Prentice Place Lofts, LP has requested CDBG funding to replace water heaters and washer/dryer sets in each of the 104 units. The rent limits on each unit have limited the resources for operating costs and without any assurances of future rent increases, the organization is requesting assistance to cover the costs of replacing these items. Arapahoe County HCDS staff is recommending we provide up to \$150,000 in CDBG assistance to partially support the replacement of the water heaters, assuming Prentice Place can provide the remaining funds needed to purchase and install the water heaters. The estimate provided would require Prentice Place to contribute roughly \$198,000 to the overall project cost. HCDS staff supports the effort to ensure this affordable housing remains affordable, preserving the 40% and 50% AMI units that provide 104 households with safe affordable housing.

Amount Requested: \$498,000 (100% of Project Budget)

Amount Recommended: Up to \$150,000 (Partial Funding)

Number of Persons Served (County): 104 Households, Roughly 170 Persons

Number of Persons Served (Centennial): 0

Priority Need: High – Affordable Housing - Preservation of Existing Housing Stock

Project Budget: \$498,000

Funding Sources: CDBG

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Sustainability

CITY OF LITTLETON
S. HICKORY ST SIDEWALK RECONFIGURATION

Background: The City of Littleton receives a \$135,000 set-aside in CDBG funds annually, as established by County Policy, of which \$20,250 can be allocated to Public Service projects and the remainder, \$114,750, can be allocated toward a public facility/public infrastructure project. Public Service projects are capped at 15% of the annual grant award. City of Littleton has requested \$114,750 be allocated to S. Hickory Street sidewalk reconstruction project that will improve the overall public infrastructure, installing ADA compliant sidewalks that remove existing barriers that restrict the mobility or and accessibility to elderly and handicapped persons.

Project Description: City of Littleton has requested \$114,750 in CDBG funds to reconfigure the sidewalk along S. Hickory Street from W. Prentice Street to W. Berry Avenue, which is in Census Tract 66.01. The project would reconfigure the existing street/sidewalk to widen the sidewalk to five feet and install ADA compliant curb ramps. The reconfiguration of the sidewalks would provide the low- to moderate-income neighborhood with a more complete and safe public infrastructure that is usable by all residents, regardless of their mobility and satisfy citizens' requests for improvements in this area.

Amount Requested: \$114,750 (100% of Project Budget)

Amount Recommended: \$114,750 (Full Funding City of Littleton Set-Aside)

Number of Persons Served (County): 1,440

Priority Need: High – Public Facilities and Improvements – Streets & Sidewalks

Project Budget: \$114,750

Funding Sources: CDBG

National Objective Category: Create Suitable Living Environments

National Outcome Category: Availability/Accessibility

**SOUTH METRO HOUSING OPTIONS
NEW ADMINISTRATION BUILDING IMPROVEMENTS**

Background: South Metro Housing Options (SMHO), formerly Littleton Housing Authority, provides affordable, quality housing, which is responsive to community needs, and upholds the ethical stewardship of public funds and assets. SMHO also provides a stepping-stone toward self-sufficiency and promotes dignity, diversity and individuality. The mission statement of SMHO is “South Metro Housing Options seeks to strengthen our community by creating opportunities for diverse housing alternatives.” South Metro Housing Options is currently exploring opportunities to relocate their program facility within the City of Littleton to better accommodate staff and program needs and also provide for space to grow and potentially accommodate likeminded non-profits and service agencies that correspond with their resident’s needs. SMHO is intending on submitting an application that will to assist with the costs of potential facility improvements at their new location.

Project Description: At the present time, SMHO is proactively exploring all options for a new administration building and has reached out to Arapahoe County HCDS staff to discuss options for assistance and expressed their intent to apply for funding to support the renovation of the new building. Based on the timing of the potential acquisition and renovation, HCDS staff is recommending Arapahoe County set aside funding to assist with their new facility renovations that will accommodate their needs. As soon as more details emerge, SMHO will submit a formal application for evaluation, but at the present time we are recommended we award the recommended funds as a placeholder for this project.

Amount Requested: TBD (% of Project Budget TBD)

Amount Recommended: \$150,000 (Full Funding)

Number of Persons Served (County): TBD

Number of Persons Served (Centennial): 0

Priority Need: High – Public Facility and Infrastructure – Affordable Housing

Project Budget: TBD

Funding Sources: CDBG & TBD

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Sustainability

TLC MEALS ON WHEELS
NEW PROGRAM FACILITY IMPROVEMENTS

Background: TLC Meals on Wheels, formerly called Town of Littleton Cares, is a self-governed, private, non-profit 501(C) (3) dedicated to “driving away hunger in South Metro Denver...one meal at a time since 1965.” TLC Meals on Wheels prepares hot lunches each day and volunteers deliver them to clients in Arapahoe County and southeast Jefferson County. The organization’s mission is “to enrich the lives of seniors and others by providing nutritious meals and services that promote dignity, well-being, and independence.” The core operation is to prepare and deliver meals to seniors and persons with disabilities, but an auxiliary operation is to provide nonperishable groceries on a monthly basis to those clients in greatest need, as well as offer additional products and services when available. TLC Meals on Wheels has a long-standing program in Arapahoe County, which has received CDBG funding the past few years. TLC is in the process of submitting an application that will be considered for funding from both Arapahoe County and the City of Centennial to help offset the costs of relocating to a new facility, including anticipated rehab of the new location to meet their needs (commercial kitchen). TLC Meals on Wheels is currently occupying space at the Ames Elementary School that was not being used by Littleton Public Schools (LPS). However, LPS is planning to reopen Ames Elementary and will require TLC to find a new program facility.

Project Description: At the present time, TLC Meals on Wheels is proactively exploring all options for relocating their facility, and because of the urgency, TLC staff reached out to Arapahoe County HCDS staff to discuss options for assistance and expressed their intent to apply for funding to support their new program facility. Based on the timing of the upcoming move and the urgency for not severely impacting and disrupting services, HCDS staff is recommending Arapahoe County and the City of Centennial set aside funding to assist with their new program facility and renovations that will accommodate their needs. As soon as more details emerge, TLC Meals on Wheels will submit a formal application for evaluation, but at the present time we are recommended we award the recommended funds as a placeholder for this project.

Amount Requested: TBD (% of Project Budget TBD)

Amount Recommended: Up to \$350,000 (\$100,000 County & \$250,000 Centennial)

Number of Persons Served (County): 618

Priority Need: High – Public Facilities & Senior & Health Services

Project Budget: TBD

Funding Sources: CDBG & Organization Funds (Capital Campaign)

National Objective Category: Create Suitable Living Environments

National Outcome Category: Availability/Accessibility

**ARAPAHOE COUNTY HOUSING & COMMUNITY DEVELOPMENT
EMERGENCY RENT/MORTGAGE ASSISTANCE**

Background: Requests for rental assistance payments have risen over the years and our Housing Specialist position within Arapahoe County HCDS fields more requests for rental assistance than funding is available. Because of the rising housing costs and the associated increase in the number of residents paying more than 30% of their income on housing, HCDS staff is recommending providing additional emergency rent assistance to our Housing Specialist to administer. HCDS will continue to support the Integrated Family Community Services (IFCS) homeless prevention services project that also provides rental assistance, which will provide more than one outlet for rental assistance. The proposed in-house project will also provide mortgage assistance if necessary, which is not provided by IFCS. Combined, these two programs will address a growing community problem and need and provide additional supportive services to further address housing related relief.

Project Description: The purpose of this project is to provide in-house emergency rent and mortgage assistance to low and moderate income (at, below 80% AMI) Arapahoe County residents who are struggling to pay their rent or mortgage, and especially those facing possible eviction due to their inability to pay rent. This program seeks to assist Arapahoe County residents currently housed in order to prevent homelessness. Studies have shown that it's more cost-effective to assist currently housed persons with rental assistance, with the goal of remaining housed, than the alternative of providing services after becoming homeless. The requested Arapahoe County CDBG funding will be administered by our HCDS staff, particularly our Housing Specialist to provide additional rental assistance beyond the scope and income limits of our current program.

Amount Requested: \$20,456 (100% of Project Budget)

Amount Recommended: \$20,456 (Partial Funding)

Number of Persons Served (County): 20 Households

Number of Persons Served (Centennial): 4 Households

Priority Need: High – Subsistence Payments

Project Budget: \$20,456

Funding Sources: CDBG

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Affordability

BIG BROTHERS BIG SISTERS OF COLORADO
MENTOR 2.0 HIGH SCHOOL MENTORING PROGRAM

Background: Big Brothers Big Sisters has supported high-quality mentoring relationships between children and adult volunteers for 97 years. The mission of Big Brothers Big Sisters of Colorado is to provide children facing adversity with strong and enduring, professionally supported one-to-one relationships that change their lives for the better, forever. The organization will utilize CDBG funds to expand and deliver the Mentor 2.0 program to students at Sheridan High School (SHS) and Englewood High School (EHS). The majority of students from both schools are from low-income families – 90% of students at SHS and 51% of students at EHS are eligible for free or reduced price school lunch, which is significantly higher than the state average of 37%. In addition, many Sheridan students will be first generation high school graduates and college attendees. The Mentor 2.0 program at SHS and EHS was launched in 2015 and 2018, respectively and is expected to serve 345 students in 2019.

Project Description: The Mentor 2.0 program is a school-based technology-enhanced one-to-one mentoring program for high school students in low-income communities. The purpose of the program is to empower students from low-income communities to graduate high school, succeed in college, and achieve their ambitions. Students in the Mentor 2.0 are matched in 10th grade with college-educated volunteer mentors, and the mentoring relationship continues through high-school graduation. Throughout high school, students work with their mentor one-on-one, in-person and online, to develop strong personal relationships, nurture a college aspiration, navigate the college application process and build critical skills that lead to college success. Big Brothers Big Sisters anticipates serving roughly 345 students during the 2019-2020 school year at SHS and EHS. Arapahoe County CDBG funds will assist Big Brothers Big Sisters with the staffing costs needed to properly administer the Mentor2.0 program at SHS and EHS and achieve the County goal of providing support and funds to youth services that support academic success.

Amount Requested: \$30,000 (7.9% of Project Budget)

Amount Recommended: \$30,000 (Full Funding)

Number of Persons Served (County): 345

Number of Persons Served (Centennial): 0

Priority Need: High – Youth Services to Support Academic Success

Project Budget: \$379,136

Funding Sources: Corporate and Foundation Grants, CDBG

National Objective Category: Create Economic Opportunities

National Outcome Category: Availability/Accessibility

DOCTORS CARE
CONNECTION TO HEALTH COVERAGE AND HEALTH CARE INITIATIVE

Background: Doctors Care provides access to affordable healthcare, through a coalition of health care providers, to the medically underserved in South Metro Denver. Doctors Care is a private, nonprofit organization established to provide accessible medical services and improve the health of low-income residents of Arapahoe, Douglas and Elbert counties. The program offers medical care through an extensive network of physicians and hospitals who agree to treat eligible patients at significantly reduced fees. Doctors Care is then able to pass along those savings onto its low-income patients via a sliding-fee scale. Approximately fifty-four percent of Doctors Care patients live in Arapahoe County.

Project Description: The City of Littleton has requested \$20,250 of their entitlement funds be awarded to Doctors Care – Connection to Health Coverage and Health Care Initiative. Funding will be used to offer a total of 1,400 hours of services between certified Health Coverage Guides and trained Patient Navigators in providing assistance to a total of roughly 325 Arapahoe County residents. Gaining health coverage, along with navigation support leads to patient self-empowerment and to more preventative care, which results in a healthier individual. Health Coverage Guides provide one-on-one assistance with enrollment in either Medicaid or a subsidized plan on Connect for Health Colorado. Clients are also provided services to assist them in identifying and overcoming barriers to accessing health care, e.g. finding a primary care physician and understanding insurance coverages, terminology and billing. In summary, this project provides health care support and guidance to underserved residents of Arapahoe County with the underlying goal of increasing access to affordable health care.

Amount Requested: \$25,000 (12.5% of project costs)

Amount Recommended: \$20,250 – (Partial Funding - City of Littleton Set-Aside)

Number of Persons Served (County): 325

Priority Need: High – Health Services

Project Budget: \$200,000

Funding Sources: General and Operating Funds, CDBG

National Objective Category: Create Suitable Living Environments

National Outcome Category: Availability/Accessibility

**FAMILY PROMISE OF GREATER DENVER
HOME PROGRAM MANAGER**

Background: Family Promise of Greater Denver is a 501(c)(3) non-profit organization, independently affiliated with a national organization founded in 1988 and comprised of 171 affiliates in 41 states (www.familypromise.org). This model brings diverse communities together to address family homelessness by providing shelter and hospitality in church facilities. Family Promise of Greater Denver began serving homeless families in November of 1997 with ten host congregations and four support congregations. Currently, there are two rotations with 22 host congregations, 42 support congregations and 2 civic groups. The mission of Family Promise of Greater Denver is “to enable an interfaith and community response to homeless families by providing shelter, meals, comprehensive assistance and encouragement toward self-reliance in an atmosphere of warmth and hospitality.” Family Promise utilizes various day sites to provide case management, referrals, counseling, housing and employment assistance at various shelter locations to provide meals, evening and overnight support and transportation to and from their locations.

Project Description: Family Promise will be awarded separate Arapahoe County Home Investment Partnership Act (HOME) funds for a Tenant Based Rental Assistance (TBRA) program. The CDBG funds requested will partially fund a HOME Program Manager, who will work with landlords to secure housing for families and then provide case management to those families for the duration of time they are eligible for the TBRA program. The end goal is for the family to be self-sufficient at the conclusion of their rental assistance program. The major obstacle Family Promise families now face is affordable housing. By combining TBRA funding and Case Management, this project will help foster a better relationship between clients and Family Promise, beyond the typical sixty day program, providing a better opportunity for families to achieve self-sufficiency.

Amount Requested: \$15,000 (59% of Project Budget)

Amount Recommended: \$15,000 (Full Funding)

Number of Persons Served (County): 6 Households

Number of Persons Served (Centennial): 0

Priority Need: High – Homeless Services

Project Budget: \$22,500

Funding Sources: CDBG

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Availability/Accessibility

FAMILY TREE, INC.
HOUSE OF HOPE STAFFING

Background: For over three decades, Family Tree has provided innovative, life-changing services designed to end child abuse, domestic violence and homelessness. The mission of Family Tree “is to help people overcome child abuse, domestic violence and homelessness to become safe, strong and self-reliant.” House of Hope, a 24-hour residential shelter located in Englewood, opened in 2001 to provide homeless female-headed families of Arapahoe County with safe shelter and a broad range of services. The shelter and case management enables residents to stabilize their housing situation while learning skills that will assist them in becoming self-sufficient. House of Hope accommodates up to 35 women and children at any given time, with a targeted stay of 90 days, providing families with safe and secure shelter as they pursue long-term affordable housing.

Project Description: The City of Englewood has requested \$20,000 of their set-aside be allocated to Family Tree - House of Hope Staffing. House of Hope provides client-centered case management to help families meet their self-sufficiency goals and rely heavily on staff to assist clients with meeting those goals. Case managers are responsible for interviews and needs assessments, which help the case managers develop a collaborative plan for self-sufficiency. In addition, the case manager provides on-going support and guidance focused on employment, housing and other pressing needs. The request for 2019 funds will partially support the current staff position of a full-time case manager. By providing a full-time case manager, House of Hope is able to support an average of 35 persons per night with coordinated services that help stabilize families and move them toward self-sufficiency faster. Because case management services are available 24 hours a day, residents have more opportunity to address pressing needs and issues as they arise, and their presence, day and night, provides an added level of supervision and security. Case managers are an integral component of the services offered by Family Tree at House of Hope and funding this request will ensure the case manager position will be staffed in 2019.

Amount Requested: \$41,298 (8% of project budget)

Amount Recommended: \$20,250 (Partial Funding - City of Englewood Set-Aside)

Number of Persons Served (County): 70

Priority Need: High – Homeless Services

Project Budget: \$517,073

Funding Sources: Organizational Funding & CDBG

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Availability/Accessibility

INTERGRATED FAMILY COMMUNITY SERVICES
HOMELESS PREVENTION

Background: Inter-Faith Community Services (IFCS) provides basic human services and enrichment programs to low- to moderate-income residents using community resources. The organization strives to support its clients in every phase of their climb to self-sufficiency and success. In doing so, IFCS operates under the philosophy of “a hand up, not a hand out,” which is demonstrated by staff respecting the dignity of each client. One of IFCS’s main goals is homeless prevention and the organization utilizes a number of programs to address this issue, including financial assistance and transitional and off-site housing. Although the organization may be best known for food and clothing banks, it offers a wide-range of services and programs that assist with everything from children clothing and school supplies to senior programs that assist with medical expenses and grocery shopping. IFCS has been at the forefront of community based efforts to address unmet basic human needs in the South Metro Denver since 1964, becoming the largest emergency and continual support system in South Metro Denver.

Project Description: The purpose of this project is to provide emergency rent assistance to extremely low-income and very low-income Arapahoe County residents who are struggling to pay rent and/or facing eviction. This program seeks to assist Arapahoe County residents currently housed in order to prevent homelessness. Studies have shown that it’s more cost-effective to assist currently housed persons with rental assistance, with the goal of remaining housed, than the alternative of providing services after becoming homeless. With funds from the State of Colorado’s Homeless Prevention Activities Program (HPAP), FEMA’s Emergency Food and Shelter Program (EFSP), and the requested Arapahoe County CDBG, Integrated hopes to keep approximately 100 Arapahoe County households housed in 2019.

Amount Requested: \$35,000 (46% of Project)

Amount Recommended: \$35,000 (Full Funding)

Number of Persons Served (County): 100 (33 Households)

Priority Need: High – Subsistence Payments

Project Budget: \$75,765

Funding Sources: Organizational Funding, CDBG, HPAP, EFSP

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Affordability

PROJECT ANGEL HEART HOME DELIVERED MEALS

Background: For over 20 years, Project Angel Heart (PAH) has been preparing and home-delivering individually modified meals, free of charge, to people living with life-threatening illnesses. While proper nutrition is important to everyone, it is absolutely critical for those living with life threatening illness, because they often have limited ability to absorb nutrients, decreased appetites, nausea, decreased energy and other complications. While poor and improper nutrition can be catastrophic for patients, balanced nutritious meals can provide the energy and response needed to battle illnesses. Because of this dichotomy, PAH is dedicated to promoting the health, dignity and self-sufficiency of people living with life-threatening illnesses with care and compassion. Project Angel Heart provides nutrient-dense, medically appropriate meals, modified as necessary to meet diagnosis-based dietary restrictions. Project Angel Heart's singular goal is to improve their clients' nutritional status, thereby strengthening their ability to fight their disease and improve their quality of life.

Project Description: The proposed 2019 project providing home-delivered meals in Arapahoe County is a continuous and ongoing project that has received CDBG funds in previous years. Each week meals are prepared and packaged in-house, and a week's worth of frozen meals are delivered on Saturday to each client's home by volunteers. As previously noted, the meals are provided free of charge. All meals are individually tailored to ensure they meet client's needs and restrictions. No other meal program in Colorado is able to accommodate medically necessitated diet restrictions, making PAH a valuable public service provider. The 2019 project is projected to serve 170 Arapahoe County residents living with life-threatening illness, alleviating barriers to accessing and preparing healthy food that meets their needs and dietary restrictions.

Amount Requested: \$62,000 (10% of Project)

Amount Recommended: \$40,000 (Partial Funding – County & Centennial Split)

Number of Persons Served (County): 177

Number of Persons Served (Centennial): 42

Priority Need: High – Health Services

Project Budget: \$620,845

Funding Sources: Organizational Funding & CDBG

National Objective Category: Create Suitable Living Environments

National Outcome Category: Availability/Accessibility

**SENIOR HUB
RURAL MEALS ON WHEELS**

Background: The Senior Hub, Inc. is a senior services agency offering support and referrals to older adults primarily in the North Denver Metro area, but also serving seniors in Aurora and the rural eastern I-70 corridor. The mission of The Senior Hub “is to advance the quality of life for older adults through advocacy, community partnerships and a variety of direct services planned to sustain an independent, healthy aging experience.” Senior Hub has a long-standing program in rural Arapahoe County, which has received CDBG funding the past few years. The funding request will enable the organization to continue serving rural Arapahoe County residents.

Project Description: The Senior Hub’s Rural Meals on Wheels program provides nutritious meals to, and regular monitoring of, homebound older adults in rural Arapahoe County. The program helps maintain and improve the nutritional levels of rural older adults in Bennett, Strasburg, Watkins, Byers and Deer Trail. Meals are subsidized for low-income persons when grant funding permits. The Rural Meals on Wheels program is the only such program meeting the needs of older adults in these communities. Volunteers deliver frozen meals once a week and an alternative “Market Basket” is an available option, which provides 10 frozen meals plus fresh fruits and vegetables, milk, bread, cereals, dried fruits, crackers, peanut butter and canned goods. In addition to providing meals and food, the organization responds to other client needs as they are identified. One of the additional benefits of the program is the human interaction and relationships that build between clients and volunteers delivering meals. The 2019 request for funding is anticipated to serve 60 rural Arapahoe County clients.

Amount Requested: \$16,500 (44% of Project)

Amount Recommended: \$16,500 (Full Funding)

Number of Persons Served (County): 60

Number of Persons Served (Centennial): 0

Priority Need: High – Senior Services

Project Budget: \$37,250

Funding Sources: Grants & CDBG

National Objective Category: Create Suitable Living Environments

National Outcome Category: Availability/Accessibility

**SUNSHINE HOME SHARE COLORADO
HOME SHARE EXPANSION**

Background: Sunshine Home Share Colorado is a standalone non-profit founded to address the needs of seniors by helping them affordably age-in-place. The program is designed to be mutually beneficial to the home provider and home seeker. The Sunshine Home Share model was developed based on the National Home Sharing Association Best Practices Manual. The program would utilize existing housing stock to create additional units of affordable rental housing that benefits the senior homeowner looking to minimize the cost of remaining in their existing homes and continuing to age-in-place, as well as the senior home seeker looking to access affordable housing and contribute to the needs of the home provider. Similar Home Share projects are being successfully implemented in other U.S. cities and have demonstrated the potential for a cost-effective solution to creating immediate affordable housing.

Project Description: The Sunshine Home Share Expansion project would provide the financial resources needed to successfully implement the Home Share project, including the staffing costs associated with the application and thorough screening process, as well as ongoing case management and supportive services. Sunshine Home Share staff recently completed a year-long demonstration project to test and refine the program parameters and logistics for matching home providers and home seekers. This project will make appropriate home provider and home seeker matches in Arapahoe County in conjunction with providing supportive services that are mutually beneficial and address a major need in the community. The average amount of social work staff time for a Sunshine Home Share match ranges between 14-20 hours, which creates a very cost-effective alternative to new tax credit affordable housing development. Through community collaborations and partnerships, this project will increase community access to affordable housing by utilizing existing housing stock and the needs of seniors wanting to age in place and provide additional supportive services.

Amount Requested: \$16,000 (10% of Project)

Amount Recommended: \$10,000 (Partial Funding)

Number of Persons Served (County): 145

Number of Persons Served (Centennial): 20

Priority Need: High – Affordable Housing & Senior Services

Project Budget: \$160,000

Funding Sources: Grants & CDBG

National Objective Category: Provide Decent Affordable Housing

National Outcome Category: Availability/Accessibility

TLC MEALS ON WHEELS
MEALS ON WHEELS

Background: TLC Meals on Wheels, formerly called Town of Littleton Cares, is a self-governed, private, non-profit 501(C) (3) dedicated to “driving away hunger in South Metro Denver...one meal at a time since 1965.” TLC Meals on Wheels prepares hot lunches each day and volunteers deliver them to clients in Arapahoe County and southeast Jefferson County. No one is restricted from receiving meals due to financial status, but the recommended fee is \$4 per meal, or \$20 per week. The organization’s mission is “to enrich the lives of seniors and others by providing nutritious meals and services that promote dignity, well-being, and independence.” As mentioned, the core operation is to prepare and deliver meals to seniors and persons with disabilities, but an auxiliary operation is to provide nonperishable groceries on a monthly basis to those clients in greatest need, as well as offer additional products and services when available. TLC Meals on Wheels has a long-standing program in Arapahoe County, which has received CDBG funding the past few years. The funding request will ensure this program continues in 2019.

Project Description: CDBG funds reimburse TLC Meals on Wheels for groceries purchased to prepare lunches for low- and moderate-income clients living in Centennial, Englewood, Greenwood Village, Littleton, Sheridan, and surrounding areas within western Arapahoe County (west of I-25). TLC Meals on Wheels delivers hot, nutritious meals to home bound elderly and disabled individuals. This service helps people remain living independently in the security and familiarity of their own home. With pro bono guidance from a registered dietician, TLC’s kitchen staff prepares meals that are nutritious and appropriate to the health needs of seniors. Roughly 96,000 meals will be provided to seniors and homebound residents in western Arapahoe County during the grant year with the goal of a decreased incidence of food insecurity and a decreased incidence of loneliness and depression in the senior home-bound population.

Amount Requested: \$40,000 (5.7% of Project)

Amount Recommended: \$40,000 (Full Funding - City of Centennial Funds)

Number of Persons Served (County): 618

Number of Persons Served (Centennial): 105

Priority Need: High – Senior Services

Project Budget: \$700,000

Funding Sources: General Funds, Grants and CDBG

National Objective Category: Create Suitable Living Environments

National Outcome Category: Availability/Accessibility

**TOWN OF DEER TRAIL
TOWN FOOD BANK**

Background: The Town of Deer Trail’s food bank provides food, at no charge, to local residents in need once a month, providing a variety of food alternatives, emphasizing fresh fruits, vegetables and produce. Town of Deer Trail staff has requested CDBG funds to expand the food bank services and offerings, which will help to purchase more food from the Food Bank of the Rockies and potentially open the food bank twice a month.

Project Description: CDBG funds would reimburse the Town of Deer Trail food bank for items purchased at the Food Bank of the Rockies and distributed to town residents in need. The purchased items would supplement the current offerings and services and help to provide residents with easy access to groceries (closest grocery store is 13 miles). The food bank is currently serving roughly 125 households and participation is anticipated to grow as offerings and availability are expanded.

Amount Requested: \$9,000 (70% of Project)

Amount Recommended: \$9,000 (Full Funding – Deer Trail Set-Aside)

Number of Persons Served (County): 125 Households

Number of Persons Served (Centennial): 0

Priority Need: High – Senior Services & Health Services

Project Budget: \$13,000

Funding Sources: General Funds, and CDBG

National Objective Category: Create Suitable Living Environments

National Outcome Category: Availability/Accessibility