Arapahoe County, Colo.

Recovery Plan

State and Local Fiscal Recovery Funds

2022 Report

ARAPAHOE COUNTY

Arapahoe County, Colo.

2022 Recovery Plan

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GENERAL OVERVIEW

A. Executive Summary

Arapahoe County, Colo. is one of Colorado's fastest growing counties in Colorado, with more than 655,000 residents. By 2030, approximately 800,000 are projected to live in the County, making it the most populous county in the metro area, surpassing the City and County of Denver. The County spans approximately 805 square miles and its diversity is evident throughout, from vibrant urban, suburban, and rural communities to an unparalleled open space and trail system, to major employment centers and a robust multimodal transportation network.

Arapahoe County is home to 13 cities and towns, nine school districts and 450 local improvement and special service districts. It also has one of the lowest property tax mill levies in the state. The County is home to some of the nation's largest companies, representing the aerospace and defense, biosciences, broadband, construction, engineering, financial services, healthcare, hospitality, information technology and advanced manufacturing industries, among others. It is also home to Centennial Airport, one of the 10 busiest general aviation airports in the nation.

The COVID-19 pandemic significantly impacted the economic and personal health of Arapahoe County residents, businesses, and non-profit partners. In 2020, Arapahoe County issued an emergency declaration, activated its Office of Emergency Management, distributed more than two million items of personal protective equipment (PPE), coordinated a public health response, and supported several stand-alone testing sites.

When the federal government distributed funds from the Coronavirus Aid, Relief, and Economic Security (CARES) Act in May 2020, Colorado, like most of the U.S., was deep into the extended shutdowns and resulting loss of income and revenue, which forced all County departments and stakeholders to act quickly and nimbly to determine where the relief should go. The County adopted a response and recovery plan to help guide these one-time federal funds and implemented the Arapahoe County CARES program to help disperse the funds. This meant establishing new assistance programs on the fly or expanding existing offerings, all while operating in an unfamiliar remote work environment – while still providing all normal County services to residents and businesses.

Without this funding, the County would not have been able to cover costs that were necessary to provide the most immediate response to the public health emergency related to COVID-19. Because of CARES, Arapahoe County was able to provide:

- $15.3 million in direct business grants to nearly 870 businesses,
- $1.4 million for businesses to secure PPE supplies, remote work buildout and COVID safety training,
- $6 million to our nine school districts for PPE supplies and remote learning assets,
- $3.95 million to cover increased staffing, PPE and remote work supplies for the health department,
- $3.28 million to create an Alternate Care Facility in case of hospital overcrowding,
- $1.3 million for COVID testing and first responder medical studies,
- $441,900 for rental or mortgage assistance to provide 311 months of expenses for 165 households, and

- $56.5 million to municipalities that were ineligible to receive direct funding to support localized needs.

Following the initial infusion of CARES funds, the passage of the American Rescue Plan Act (ARPA) enabled the County to continue critical safety net programs – such as providing support to food insecurity providers as well as housing vouchers – that but for additional one-time funding likely would have ended. To help ensure ARPA funds were appropriately invested within Arapahoe County, the Board of County Commissioners updated its Response and Recovery Plan, refining goals, objectives, and desired outcomes.

Arapahoe County recognized these one-time federal funds as a one-time opportunity to make strategic and impactful investments into the community and County to achieve its established goal of a full recovery from COVID-19, effectively balancing health, safety, and the economy.

GOAL

A full recovery from COVID-19, effectively balancing health, safety, and the economy.

OBJECTIVES

(1) Support the economic recovery of our residents and businesses across the county, including rebuilding and/or enhancing the tax base.

(2) Protect the health and well-being of county employees.

(3) Increase access to testing and vaccinations.

(4) Support the most vulnerable across the county.

(5) Educate about personal responsibility, situational awareness, and preventive actions to reduce transmission, supporting high-risk populations to minimize risk and remain in safe environments.

(6) Fund direct COVID-19 costs in a manner that minimizes county liability, recognizing multiple grant streams and funding opportunities.

(7) Secure Arapahoe County's fiscal health, leveraging one-time funds and grants to improve sustainability of the county's budgetary position.

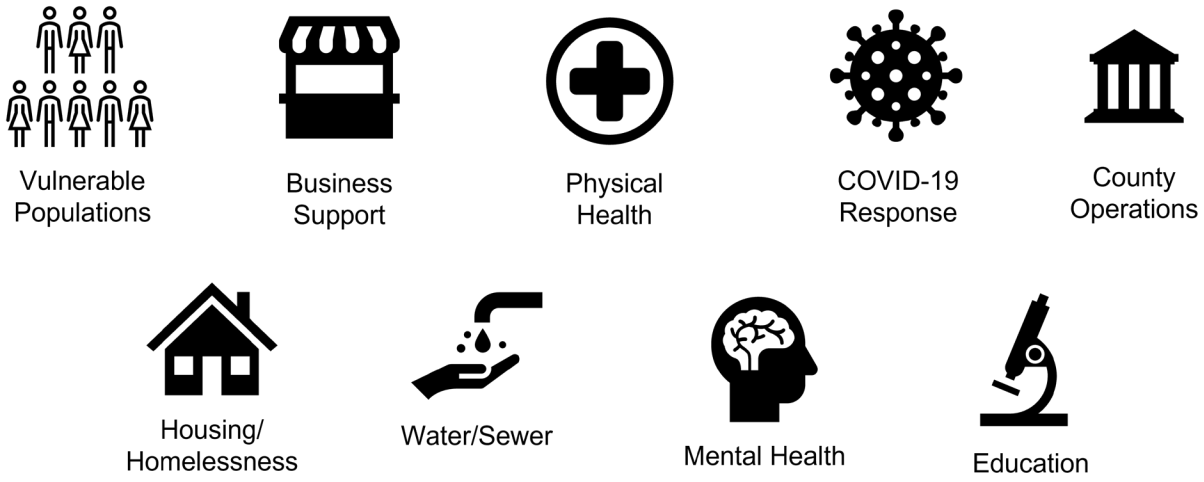
(8) Make strategic and impactful investments that position Arapahoe County for long-term vs. short-term success in alignment with the County's overall vision and strategic plan.

(9) Leverage data-driven decision-making models to assess public health, economic recovery, and funding impacts.

As the County implements specific programs and strategies to accomplish these objectives, it will consider the following:

- Health, safety, and wellness of public and county employees.
- Public health guidance/regulations, including the potential for implementing additional restrictions.
- Coordinate with municipal partners across the county.
- Coordinate with adjacent counties to the extent possible.
- Expectation setting, including levels of service.
- Longer-term limitation of certain services.
- County fiscal impacts/constraints.
- Impact of federal and state actions or inferences to address recovery.
- Flexibility to adapt to changing conditions.
- Supplemental staff support to administer numerous federal programs.
- Consider geographic and socioeconomic equity in decision-making.
- Seek innovative programs/ideas and long-term (vs. short term) investments.
- In the disaster management models, recovery scales into preparation for the next likely event.

Like previous one-time federal funding, the Board established broad programmatic categories where funding could be allocated over the course of the next several years:



To help inform Arapahoe County's approach to making these strategic investments, the County held 14 stakeholder information sessions with community representatives and service providers in the fields of public and behavioral health, education, local business, and water/wastewater, among others. These meetings, summarized in Section 1(D), Community Engagement, highlighted key themes from Arapahoe County constituents regarding preferred investments.

Arapahoe County ARPA Planning Assumptions

The Board of County Commissioners developed and approved key planning assumptions based on community needs identified during the stakeholder feedback sessions, Arapahoe County's intent for the program, and the spirit of ARPA:

- Adopt the maximum amount of federally-defined revenue loss calculation available to the County to provide the Board flexibility to address general government concerns.
- Ensure County-related programs/priorities are first to be funded by ARPA.
- Establish criteria to evaluate internal and third-party funding requests.
- Align with recovery plan objectives and considerations.
- Align allocations with stakeholder feedback.
- All investments are within eligibility criteria defined by U.S. Treasury.

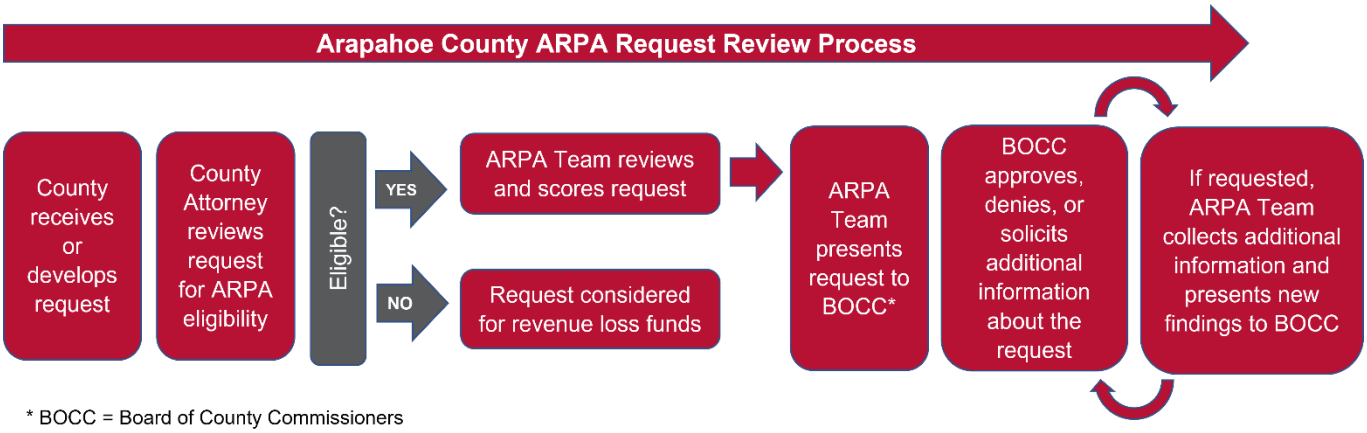
With these planning assumptions, staff established a request review process consisting of weighted criteria (Table 1) used to score each request.

Table 1: Arapahoe County ARPA Request Evaluation Criteria

Criteria	Considerations	Weight
Alignment with Recovery Plan	Does the request align with the outcomes established in the Arapahoe County Recovery Plan, planning assumptions, and stakeholder feedback?	40%
Outcomes of the ARPA Funds	How many people will benefit from the funds?	30%
Capacity and Organizational Ability	Can the organization or County department effectively implement the funds with existing or planned capacity?	10%
Readiness/Timeliness	Can the organization or County department effectively implement the funds in a timely manner?	10%
Financial Impact	Will this funding allow the organization or County department to leverage other key sources of funding?	10%

Internal Review Process

Prior to bringing any request to the Board of County Commissioners for consideration, an interdisciplinary staff team consisting of representatives from departments and offices across the County (Human Services, Finance, Emergency Management, Community Resources, the County Attorney's Office, and the Commissioners' Office), called the "ARPA Team" used the criteria and the following process to evaluate each request.



* BOCC = Board of County Commissioners

Alignment with Recovery Plan

Table 2 provides examples of eligible and approved projects within each funding category and how the example allocations align with Recovery Plan objectives.

Table 2: Arapahoe County ARPA Allocations in Alignment with Recovery Plan Objectives

Category	Example Allocations	Alignment with Recovery Plan Objectives
Vulnerable Populations	• Food assistance • Vaccine incentive programs • Temporary caseworkers to navigate assistance programs	(4) Support the most vulnerable across the county.
Business Support	• Commercial rent assistance • Small business support • Workforce training	(1) Support the economic recovery of our residents and businesses across the county, including rebuilding and/or enhancing the tax base.
Homelessness	• Homeless Program Administrator • Eviction legal assistance pilot program • Affordable housing grants • Homelessness navigation center to connect people experiencing homelessness with services	(4) Support the most vulnerable across the county.
Mental Health	• Providing financial support to existing robust community service providers • Expanding pretrial mental health programs for people in the Arapahoe County justice system	(4) Support the most vulnerable across the county.

Category	Example Allocations	Alignment with Recovery Plan Objectives
COVID-19 Response	• Community testing support • Wastewater testing	(3) Increase access to testing and vaccinations. (4) Support the most vulnerable across the county. (5) Educate about personal responsibility, situational awareness, and preventive actions to reduce transmission, supporting high-risk populations to minimize risk and remain in safe environments.
Education	• Providing partial funding to two community colleges in Arapahoe County for workforce development programs • Providing grants to each K-12 school district in the County to support mental health services for students	(4) Support the most vulnerable across the county.
Physical Health	• Funding a community dental clinic in an underserved portion of the County	(4) Support the most vulnerable across the county.
Water/Sewer	• Providing partial financial support to existing water and wastewater providers for large capital projects • Funding culvert replacements throughout the County	(8) Make strategic and impactful investments that position Arapahoe County for long-term vs. short-term success in alignment with the County's overall vision and strategic plan.
County Operations	• Temporary staffing for Finance and Human Resources departments • COVID-19 communications for employees and the public • Various facility improvements to increase COVID-19 safety for employees and the public • One-time premium pay for all County employees who worked during the peak of the COVID-19 pandemic	(2) Protect the health and well-being of county employees. (7) Secure Arapahoe County's fiscal health, leveraging one-time funds and grants to improve sustainability of the county's budgetary position. (8) Make strategic and impactful investments that position Arapahoe County for long-term vs. short-term success in alignment with the County's overall vision and strategic plan.
Revenue Loss Calculations (FY20, FY21)	Funds set aside using the Treasury revenue loss calculations to support four strategic priorities for Arapahoe County, including the development of a new health department, a judicial district transition, deferred capital, and detention center improvements.	(7) Secure Arapahoe County's fiscal health, leveraging one-time funds and grants to improve sustainability of the county's budgetary position. (8) Make strategic and impactful investments that position Arapahoe County for long-term vs. short-term success in alignment with the County's overall vision and strategic plan.

B. Uses of Funds

The purpose of the Recovery Plan is to allow Arapahoe County to provide support to organizations and County departments, focusing on a strong and equitable economic and social recovery from the COVID-19 pandemic. Arapahoe County has made significant investments within the six general expenditure categories, as outlined in Tables 3 – 7, which are organized by Project ID and describe the alignment between the project and goal of the expenditure category (EC). Each Project ID is listed in the Project Inventory with additional information, including its foundation in evidence and specific performance measures, where applicable.

Public Health (EC 1)

Goal: Respond to COVID-19, the broader health impacts of COVID-19, and the COVID-19 public health emergency, including community violence interventions and behavioral health.

Table 3: Initial Arapahoe County Investments in Alignment with EC 1

Project ID	EC	Alignment with Expenditure Category Goal
550100	1.07	Communications around COVID-19 public health measures to improve response to the pandemic and applicable safety requirements.
550099	1.07	Arapahoe County payroll expenses related to employee sick leave due to a COVID-19 exposure to ensure adequate quarantine, ultimately protecting the health and safety of other employees and community members.
750531	1.14	Funds for supplies to clean and sanitize County facilities, therefore reducing potential exposure to employees and public visitors.
750504	1.07	Various physical improvements to County facilities to allow better physical distancing between employees and public visitors, thus reducing potential exposure.
750532	1.14	Miscellaneous COVID-19-related expenses to ensure continuous County operations.
700556	1.04	Temporary staff to maintain cleanliness in the Arapahoe County Detention Center, our largest County-managed congregate setting, to decrease potential COVID-19 exposure.
550098	1.02	Supporting COVID-19 community testing to provide timely and accurate COVID-19 status to Arapahoe County residents.
550097	1.02	Supporting COVID-19 community testing to provide timely and accurate COVID-19 status to Arapahoe County residents.
990052	1.12	Providing funds to a key community mental health services provider to treat mental health disorders exacerbated by the pandemic, including substance abuse disorders.
990053	1.12	Providing funds to a key community mental health services provider to treat suicidal ideation, often exacerbated by the pandemic.
990057	1.12	Providing funds to a key community mental health services provider offering no-cost mental health services to Arapahoe County residents.
303882	1.12	Expanding a mental health program for pretrial clients.
990056	1.14	Increasing access to dental care in an underserved community within the County.

Project ID	EC	Alignment with Expenditure Category Goal
990051	1.12	Facility improvements to an organization providing addiction treatment, counseling, and other mental health services to low-income youth and families negatively impacted by COVID-19.
990049	1.07	Providing one-time grants of $1,500 to low-wage workers who tested positive for COVID-19 to allow proper isolation practices without subjecting them to financial hardship due to missing work.
850310	1.01	Providing supplemental income to low-wage workers who receive the COVID-19 vaccine and experience negative side effects that keep them from working.

Negative Economic Impacts (EC 2)

Goal: Respond to negative economic impacts of the COVID-19 public health emergency, including services to households (such as affordable housing, job training, and childcare), small businesses, non-profits, and impacted industries.

Table 4: Initial Arapahoe County Investments in Alignment with EC 2

Project ID	EC	Alignment with Expenditure Category Goal
990040	2.29	Software to support Arapahoe County's workforce development grant distribution.
990041	2.29	Temporary positions to provide support and administer grants to local businesses impacted by COVID-19.
303713	2.29	Rent support to small businesses who were unable to pay rent due to reduced economic activity during the pandemic.
303720	2.10	Providing workforce training to those experiencing unemployment as a result of COVID-19.
303714	2.29	Business counseling support to small businesses struggling to remain afloat during the pandemic.
990054	2.10	Expanding programming and facilities to a regional community college to provide workforce training centered around construction, clean energy, and engineering.
990070	2.25	Funding for every school district in the county to provide mental health services to students experiencing mental health or behavioral health crises.
990069	2.15	Supporting affordable housing developments within the county, thus increasing housing access to residents experiencing financial hardship.
990065	2.16	Shelter for members of the unhoused population in Arapahoe County.
303862	2.05	No-cost legal services to residents navigating potential eviction or other housing disputes.
303719	2.16	Temporary position to coordinate homelessness services within the county.
990064	2.16	Supportive housing for those experiencing homelessness who have been justice-involved.
990067	2.16	Providing housing to people experiencing homelessness.
990063	2.19	Navigation to connect people experiencing homelessness with the appropriate services.
990066	2.16	Long-term shelter and employment services to people experiencing homelessness.
850302	2.19	Temporary caseworkers to support and provide services to vulnerable children, families, and adults.

Project ID	EC	Alignment with Expenditure Category Goal
990050	2.11	Facility renovations for an organization providing shelter and employment services to families experiencing homelessness.
303730	2.01	Decreasing food insecurity by providing consistent meals to households in need.
303712	2.37	Fee assistance to pretrial clients who are unable to pay fees for tracking, urinalysis, and alcohol monitoring due to pandemic-related job loss.

Public Health – Negative Economic Impact: Public Sector Capacity (EC 3)

Goal: Support public sector workforce and capacity, including public sector payroll, rehiring of public sector workers, and building public sector capacity.

Table 5: Initial Arapahoe County Investments in Alignment with EC 3

Project ID	EC	Alignment with Expenditure Category Goal
990059	3.05	Increasing District Attorney staffing to handle a backlog of cases caused by the COVID-19 pandemic.
990045	3.02	Increasing Human Resources staffing to improve recruiting as a result of job changes during the pandemic.
990071	3.05	Upgrading technology for the Arapahoe County Coroner to more efficiently conduct death investigations which significantly increased during the pandemic.

Premium Pay (EC 4)

Goal: Incentivize employees who experienced increased risk of exposure during the COVID-19 pandemic.

Table 6: Initial Arapahoe County Investments in Alignment with EC 4

Project ID	EC	Alignment with Expenditure Category Goal
990034	4.01	Providing a one-time payment to all non-director positions on a tiered system to provide the highest payments to employees with the greatest exposure risk during the COVID-19 pandemic.

Water, Sewer, and Broadband Infrastructure (EC 5)

Goal: Improve and increase water system transmission, distribution, treatment, and conservation.

Table 7: Initial Arapahoe County Investments in Alignment with EC 5

Project ID	EC	Alignment with Expenditure Category Goal
990074	5.08	Developing a county-wide plan with all applicable water providers to identify opportunities for coordination and conservation.
990075	5.06	Replacing old or failing culverts to convey stormwater and protect habitat.

Revenue Replacement (EC 6)

Arapahoe County is still determining how to program the revenue replacement funds but has identified an initial approach to utilize the one-time funds for one-time County strategic priorities. These priorities include deferred capital maintenance, detention center improvements, the creation of a new public health department, and a multi-year judicial district transition from a multi-county judicial district to a single-county judicial district.

C. Promoting Equitable Outcomes

Arapahoe County is one of Colorado's fastest growing counties and one of the most diverse, with more than 650,000 residents. According to initial data from the 2020 U.S. Census, Arapahoe County has the largest proportion of Black/African American non-Hispanic and the largest Asian/Pacific Islander non-Hispanic populations among Colorado's 11 largest counties. Approximately 21 percent of County residents identify as Hispanic/Latino. Nearly 8,700 families live in poverty, with female-led households, especially those with children under 18, having much higher poverty rates than married couple families in every commissioner district. The County's unemployment rate remains at 6.6 percent, which is higher than the state of Colorado.

Arapahoe County has a history of successfully targeting resources to serve historically underserved populations. One of the key considerations adopted by the Board of County Commissioners within the current Recovery Plan is to consider geographic and socioeconomic equity in the County's decision-making process and performance reporting requirements.

Further, as evidenced by the investments described throughout this report, Arapahoe County has decided to place significant emphasis on investments targeted to alleviate the burdens of COVID-19 for the hardest-hit populations, such as people experiencing homelessness, small businesses, and non-profit organizations providing services to these and other vulnerable, historically disadvantaged populations. Table 8 outlines some example allocations within the 22 qualified census tracts in Arapahoe County, illustrating the County's geographically dispersed investments in historically underserved communities.[1] Each listed Project ID references the project identification number listed in the Project Inventory.

Table 8: Example Allocations Serving Qualified Census Tracts in Arapahoe County

Census Tract	Geographic Location	Example Investments
55.51	Western Arapahoe County (Sheridan, Englewood)	Stride Dental Clinic, providing dental services to underserved communities (Project ID 990056)
72.02	North/Central Aurora	Community College of Aurora workforce innovation center, increasing workforce training opportunities for technology and engineering fields (Project ID 990054)
815.00	South Aurora	GOALS Campus Renovations, increasing childcare options and housing for families experiencing homelessness (Project ID 990050)
77.04, 818.00	Central Aurora	Aurora Mental Health services, providing mental health, suicide prevention, and substance use disorder treatment (Project ID 990053)

[1] The 22 qualified census tracts in Arapahoe County include: 55.51, 55.52, 59.51, 61.00, 66.01, 72.01, 72.02, 73.01, 73.02, 74.00, 76.00, 77.04, 800.00, 801.00, 810.00, 811.00, 812.00, 815.00, 818.00, 819.00, 820.00, and 871.00

The County also aims to include, when applicable, specific reporting requirements or program eligibility requirements in each agreement. For example, some agreements targeting low-income or low-wage workers include eligibility requirements that any recipient must be enrolled in or eligible to enroll in low-income assistance, such as TANF, Medicaid, or SNAP to qualify for the program. Other agreements include requirements to report demographic information that will allow the County to ensure that the ARPA-funded program is supporting the intended population.

Example Arapahoe County Investment Outcomes

- Helped **112 small businesses** stay open with rent assistance
- Added **70 year-round childcare seats** in a childcare desert
- Providing **hundreds of meals** to residents in rural Arapahoe County
- Constructing **two new workforce centers** to accelerate education opportunities
- Supported **168 pretrial customers** comply with pretrial requirements
- Providing **$4,000,000** across **nine school districts** for student mental health services

D. Community Engagement

The Arapahoe County Commissioners valued community engagement from the outset of the County's ARPA programming. Prior to making any non-emergency COVID-19 relief allocations, the County conducted 14 outreach meetings with key stakeholders across the region to understand the highest needs of the community. In an effort to engage with populations that have historically faced significant barriers to services, the meetings explicitly included members of the BIPOC community, those experiencing food insecurity, and other vulnerable populations when possible.

The County also met with individuals that work with, interact with, or represent people experiencing homelessness, small businesses, emergency preparedness, K-12 and postsecondary education, public health, behavioral health, older adults, municipalities, water and wastewater providers, and special districts. Where direct engagement was not feasible, many subject matter experts – such as educators and homelessness professionals – were able to provide secondhand information from the lived experiences of those that they serve daily.

These meetings provided stakeholders with consistent information about ARPA, requirements and restrictions associated with one-time federal funding, and the County's desired objectives and initial programmatic areas. A facilitated discussion identified continued community needs, existing service gaps or barriers, and potential ideas for resolution.

From these meetings, the County identified the following themes about what its residents need the most:

- Vulnerable populations still need assistance centered around food, housing, and eviction support.
- COVID-19 exacerbated many of the root causes of homelessness, such as addiction and mental health disorders, so the need for supportive services increased.
- Businesses were interested in workforce readiness focused on long-term employment needs.
- K-12 and community college educators had identified needs for capital investments to support specific programs and services.

- Water and wastewater providers sought to use these one-time funds to advance regional, long-term investments to address growth, redundancy, and to "drought harden" our water system.

E. Labor Practices

Arapahoe County is continuing to finalize the capital project funding allocations. However, for every ARPA-funded capital project, the County will ensure compliance – from procurement through completed agreement and construction – with all applicable County, state, and federal labor practices, including accessibility, equal opportunity, and prevailing wage standards. Each contracted capital project will undergo a rigorous procurement process to ensure an equitable and consistent process for every potential contractor.

F. Use of Evidence

Arapahoe County requests any applicable evidence for each ARPA fund request from a third-party organization or County department. Staff subject matter experts use applicable and available evidence to identify performance metrics and reporting requirements for each subrecipient where appropriate, as outlined in the "Use of Evidence" section for each project listed in the Project Inventory. Some key examples are outlined in Table 9.

Table 9: Example Uses of Evidence to Support ARPA Allocations

Investment	Applicable Evidence
Affordable Housing Grant Program (Project ID 990069) Supportive Housing Toolkit (Project ID 990064)	"Consumers in a Housing First model accessing housing faster and are more likely to remain stably housed. Studies have shown that rapid re-housing helps people exit homelessness quickly – in one study, an average of two months – remain housed. A variety of studies have shown that between 75 percent and 91 percent of households remain housed a year after being rapidly re-housed."[2] "Study after study has shown that supportive housing not only resolves homelessness and increases housing stability, but also improves health and lowers public costs by reducing the use of publicly-funded crisis services, including shelters, hospitals, psychiatric centers, jails, and prisons."[3]
Aurora Shelter Campus/ Alternative Sheltering Options (Project ID 990065)	Case study: Haven of Hope in San Antonio, TX, which serves approximately 1,700 people per day through emergency shelter, hot meals, a place to shower, laundry services, and outreach services.[4]
STRIDE Community Health Center Dental Clinic (Project ID 990056)	Research published in the Journal of Clinical Periodontology reported that people with COVID-19 who had severe gum disease appeared at greater risk of more severe COVID-19 disease. According to the research, periodontitis was associated with higher risk of ICU admission, need for assisted ventilation and death of COVID-19 patients.[5]

[2] https://endhomelessness.org/resource/housing-first/
[3] https://www.usich.gov/solutions/housing/supportive-housing
[4] https://www.havenforhope.org/
[5] https://pubmed.ncbi.nlm.nih.gov/33527378/

G. Performance Report

Each project is led by an internal/County "project sponsor" who routinely discusses the status of each investment with the entity leading the project to ensure that it is progressing as anticipated. Staff use this information to provide quarterly ARPA allocation updates to the Board of County Commissioners. At these meetings, the Commissioners reserve the right to request additional performance information about the investments or re-allocate funds if the project is not progressing as intended.

Further, in conjunction with the performance data requirements associated with each Treasury expenditure category, project sponsors identified specific data requirements for applicable projects (examples in Table 10). These reporting requirements are included in each subrecipient agreement and outlined in the Project Inventory.

Table 10: Example Performance Reporting Requirements by Investment Type

Investment Type	Example Performance Reporting Requirements
Food Assistance	1. Type of assistance provided 2. Household income 3. Residence address 4. Race 5. Ethnicity 6. Gender 7. Age
Childcare	1. Age (date of birth) 2. Gender 3. Race 4. Residence address 5. Enrolled in Child Care Assistance Program, Early Head Start, or Head Start 6. Percentage served by families over poverty income levels 7. Percentage served by families eligible for the Child Care Assistance Program, Early Head Start, and Head Start
Workforce Education	1. Type of programs provided 2. Number of students enrolled in the programs 3. Number of students completing the programs 4. Number of students whose income is at or below 300% of the Federal Poverty Guidelines or an income at or below 65% of the Area Median Income
Mental Health Services	1. Type of mental health service/assistance provided 2. Client residence zip code 3. Race 4. Ethnicity 5. Gender 6. Age of client within age ranges (e.g., 0-10, 11-20, 21-30, etc.)

As of July 2022, many projects are just beginning and therefore have little to no performance data. However, the Project Inventory section includes each performance data point where applicable.

PROJECT INVENTORY

RECOVERY PLAN - PROJECT INVENTORY REPORT

Business Support

Project [Identification Number]: Awardforce Software [990040]

Funding Amount: $6,500.00

Project Expenditure Category: 2.29 - Loans or Grants to Mitigate Financial Hardship^

Project Overview:

During the pandemic, Arapahoe County's ADWorks! utilized the Awardforce application platform for business grants and assistance. Arapahoe County's current software license is up for renewal and it is necessary to continue this for an additional year to ensure that there are virtual and electronic service delivery options for grants related to federal and state stimulus funding distribution and access.

Use of Evidence:

Improving the virtual delivery of services reduces the spread of COVID-19 by reducing in-person transactions and interactions.

Reference materials: https://www.sciencedirect.com/science/article/pii/S2589750020301424

Performance Report:

Satisfaction of small businesses and internal staff utilizing the software

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Project [Identification Number]: Business Services Staff Time [990041]

Funding Amount: $800,000.00

Project Expenditure Category: 2.29 - Loans or Grants to Mitigate Financial Hardship^

Project Overview:

The administration of additional support provided to our local businesses has increased the time that staff is spending in this area, specifically in response to the COVID-19 pandemic and the increase in grant funds being issued to businesses in the area. The ADWorks! business services staff and leadership needs to charge their allocation of time spent on this initiative accordingly to APRA when working initiatives for business development in direct relation to pandemic recovery. In addition, this funding would allow the hiring of two temporary grant funded business services workforce specialist positions to assist with the increased demands of local businesses in recovery

Use of Evidence:

N/A

Performance Report:

Federal, state, and county funding dollars are administered in full within allocation stipulations and business services staff time is appropriately billed to the appropriate grant.

Project [Identification Number]: Commercial Rent Rescue [303713]

Funding Amount: $4,500,000.00

Project Expenditure Category: 2.29 - Loans or Grants to Mitigate Financial Hardship^

Project Overview:

ADW! has completed a business rent relief program. $4,481,072.50 has been allocated to 111 businesses to stabilize business operations during the pandemic.

Use of Evidence:

Businesses are continuing to struggle to work through the pandemic. This program is targeted at the small businesses that need commercial rent support.

Performance Report:

Number of businesses receiving assistance from the rent resuce program.

Alignment with ARPA guidleines and focused on business support and recovery.

Project [Identification Number]: Retrain Arapahoe [303720]

Funding Amount: $5,000,000.00

Project Expenditure Category: 2.1 - Assistance to Unemployed or Underemployed Workers (e.g. job training,

Project Overview:

Utilize funding to provide short term certifications, work based learning, incumbent worker traiing, and supportive services for individuals experienceing unemployment or under employment due to the pandemic. Up to $10,000/individual to provide training, certifications, and a laptop to improve digital access and literacy. Staffing includes: 12 various TGFPB and time of existing staff to allocate to the initiative

Use of Evidence:

Training outcomes, and placements. Unemployment rate in Arapahoe County.

Performance Report:

Number of individuals who enter training, number of indivduals who complete training, number of individuals placed in employment, number of individuals placed in employment in Arapahoe County specifically, and average income of placements.

Project [Identification Number]: SBDC - Small Business Support Program [303714]

Funding Amount: $2,500,000.00

Project Expenditure Category: 2.29 - Loans or Grants to Mitigate Financial Hardship^

Project Overview:

Provide additional assistance to businesses who need assistance, beyond rent, to stay open. This would include working with the Colorado Small Business Development Center (SBDC) on counseling services for up to 100 small businesses and 3 different types of business support grants to help stabilize the business:

1. Revenue Replacement Up to $30,000.00.
2. Operational expense assistance Up to $20,000.00.
3. Innovation/Technology Up to $20,000.00.

Use of Evidence:

Businesses are continuing to struggle to work through the pandemic. This program is targeted at the smallest businesses that need business counseling support. It they have been negatively impacted by the pandemic they will have grant opportunites available.

Performance Report:

Number of businesses that receive counseling services and grant funds. Use of ARPA funds within federal guidance.

County Operations

Project [Identification Number]: Arapahoe County Employee Premium Pay [990034]

Funding Amount: $3,600,000.00

Project Expenditure Category: 4.01 - Premium Pay - Public Sector Employees

Project Overview:

The Arapahoe County E-Team has prepared a proposal to provide a one-time payment to employees who worked at Arapahoe County between March 14, 2020, and April 1, 2021. The proposal will consist of various tiers dependent upon each employee's COVID-19 exposure risk related to fulfilling job requirements

Use of Evidence:

N/A

Performance Report:

N/A

Project [Identification Number]: ARPA Communications [550100]

Funding Amount: $1,600,000.00

Project Expenditure Category: 1.07 - Other COVID-19 Public Health Expenses (including Communications,En

Project Overview:

Provide funding for increased public communications related to providing a more robust notification of required public health measures and mask-wearing information to increase public compliance as part of the response to and efforts to mitigate the spread of COVID-19.

Use of Evidence:

N/A

Performance Report:

N/A

Project [Identification Number]: Backlog of Cases and Trials Due to Pandemic [990059]

Funding Amount: $1,358,000.00

Project Expenditure Category: 3.05 - Public Sector Capacity: Administrative Needs

Project Overview:

There are concerns about the negative impacts on public safety caused by the tremendous backlog of cases and trials in Arapahoe County. This is true of the entire 18th Judicial District, but this request is specific to Arapahoe County. Due to the court shutdown and lack of in-person hearings, we are carrying thousands of extra cases into our current year, and have nearly 1,000 trials set over the next six months. To put the depth of the problem in context, we were able to complete 24 trials over the last month in Arapahoe County. Not only does the high caseload put victim services at risk, but we concerned that the extra strain on my staff will lead to burnout and experienced prosecutors leaving for more pay and less stress in the private sector. To respond to this backlog in caseload, the District Attorney's Office is requesting fund the salaries and benefits of 14 temporary employees to include 8 deputy district attorneys, 3 victim witness assistants, 2 legal assistants, and 1 investigator. The cost also includes the necessary one-time technology and equipment to allow them to perform their jobs. This funding is required for up to two years to reduce and eliminate the backlog.

Use of Evidence:

N/A

Performance Report:

The decreasing backlog in criminal cases within the 18th Judicial District.

Project [Identification Number]: Contracted Finance Assistance for Federal Grants [550102]

Funding Amount: $340,000.00

Project Expenditure Category: 7.01 - Administrative Expenses

Project Overview:

The workload of the Finance Department is currently strained with all of the administrative work that is required for the set up, tracking/monitoring, reporting, and compliance of American Rescue Plan (ARPA) and Emergency Rental Assistance (ERA) federal funds. The use of contract accounting assistance would help to greatly reduce the workload on staff that currently have a full-time workload of other responsibilities. We would propose to engage our auditors, CliftonLarsonAllen, for assistance with interpreting and implementing reporting and compliance procedures. We would also request temporary accounting assistance to assist with the day to day monitoring and tracking of the use of the federal funds.

Use of Evidence:

N/A

Performance Report:

N/A

Project [Identification Number]: COVID Sick Leave [550099]

Funding Amount: $500,000.00

Project Expenditure Category: 1.07 - Other COVID-19 Public Health Expenses (including Communications,En

Project Overview:

County payroll expense related to ensuring that employees that are suffering from or have been exposed to COVID can adequately isolate and quarantine.

Use of Evidence:

N/A

Performance Report:

N/A

Project [Identification Number]: Facility Cleaning [750531]

Funding Amount: $500,000.00

Project Expenditure Category: 1.14 - Other Public Health Services^

Project Overview:

Provide funding for the supplies, equipment, and staffing for the additional cleaning sanitizing and disinfecting that is required during the COVID-19 public health emergency to allow our public facilities to continue to operate and remain safe for employees and citizens.

Use of Evidence:

N/A

Performance Report:

N/A

Project [Identification Number]: Facility Improvements [750504]

Funding Amount: $850,000.00

Project Expenditure Category: 1.07 - Other COVID-19 Public Health Expenses (including Communications,En

Project Overview:

Immediate and long-term physical improvements across all county facilities to maintain social distancing permit public queuing with reduced occupancy within public buildings and provide employee protections to prevent andor mitigate the spread of COVID-19 while providing essential services to the public.

Use of Evidence:

N/A

Performance Report:

N/A

Project [Identification Number]: Other Needs [750532]

Funding Amount: $200,000.00

Project Expenditure Category: 1.14 - Other Public Health Services^

Project Overview:

Provide funding for pandemic-related needs that may not fit into other larger project expenditure categories that are designed to allow continued government services by employees and facilities for our citizens.

Use of Evidence:

N/A

Performance Report:

N/A

Project [Identification Number]: Staffing for Recruiting Purposes [600000]

Funding Amount: $568,000.00

Project Expenditure Category: 3.02 - Public Sector Workforce: Rehiring Public Sector Staff

Project Overview:

The pandemic has forced us to look at recruiting differently. During the pandemic, employees and candidates learned they can work remotely and are assessing where they want to work and live; remote work has opened options up to many of the workforce. No longer can we as an organization sit and wait for applicants to apply. We need to source candidates and conduct preemployment actions quicker than before. This requires face-to-face, proactive, brand marketing. If we do not adapt, applicants may well go to other employers who are able to move faster by conducting preemployment requirements quicker and making offers and on-board faster and easier. This will allow us to search for candidates from non-traditional resources (organizations for minorities, dyslexia, autism, etc.) which will also have an impact on our DEI program. Although we continue to look at business process improvement (reducing preemployment physical capabilities testing), COVID-19 has and continues to have additional burdens, such as moving to remote orientation which has added workload to this position. Those processes take away from the already required work the needs to be completed (more emails send to new employees, more follow up for paper completion and validation, etc.) and unfortunately, the potential for more to slip through the cracks, impacting compliance (I9s).

Use of Evidence:

N/A

Performance Report:

The ability to source and hire talent while expanding our DEI program more proactively within recruitment.

Project [Identification Number]: Temporary FTEs for Detention Center Kitchen and Laundry [700556]

Funding Amount: $2,000,000.00

Project Expenditure Category: 1.04 - Prevention in Congregate Settings (Nursing Homes, Prisons/Jails,

Project Overview:

Detentions Services Bureau has released, per court order based on the pandemic, nearly all sentenced inmates. Per Colorado law, sentenced inmates work in order to earn time off their sentence to the county jail. Many of those jobs were in the kitchen and laundry, preparing breakfasts, lunches, and dinners for all inmates as well as washing, drying, folding, and distributing laundry for inmates. As such, contract staff or deputy sheriffs are filling those roles. The known backlog of court cases makes it unlikely increase the sentenced population that would normally perform those functions. This project provides 2 years of contract staffing for those functions.

Use of Evidence:

N/A

Performance Report:

Hiring the kitchen and laundry staff marks successful completion of the project.

Project [Identification Number]: Updated Postmortem Imaging Equipment [990071]

Funding Amount: $475,000.00

Project Expenditure Category: 3.05 - Public Sector Capacity: Administrative Needs

Project Overview:

The acquisition of whole-body imaging capabilities would put Arapahoe County in a position to more efficiently process the increased caseload that we have faced since the beginning of the COVID-19 pandemic and anticipate experiencing throughout recovery. This infrastructure improvement would significantly improve the process of death investigations while protecting staff by reducing the turn-around-time and reducing radiation exposures while obtaining body radiographs and decreasing manual labor and potential disease exposure of body manipulation and positioning during the procedure. Although a whole-body imaging system will not decrease the caseload, it will certainly improve our processes and efficiency and thus free some time for MDIs and autopsy technicians to put toward other death investigation and autopsy responsibilities. This technology will contribute to our pandemic recovery and equilibration to the “new-normal” and going forward will be a tool for future response to mass fatalities and emergency operations. The current radiology room within our autopsy space meets the physical requirements for the Lodox whole-body imaging system, so it is anticipated that minimal facility adjustments will be necessary. The cost of the system, to include the imaging system, imaging gurney, system console and monitor, workstation computer, x-ray generator, and other components is quoted as $475,000.00. Initial funding for required maintenance and warranty of this fixed asset is critical to its life cycle; we ask that service plan funding for the first three years initially be included (see accompanying service contract pricing). As future cost savings are anticipated due to this improved business process, we anticipate being able to absorb maintenance costs in the future.

Use of Evidence:

N/A

Performance Report:

The decreasing backlog in criminal cases within the 18th Judicial District. The Lodox system demonstrated a significant time savings of 87 percent in a forensic setting. Whole-body imaging technology has also been shown to be beneficial in dental identification of unidentified bodies and partial remains, making it a tool that is beneficial both in individual cases and in mass fatality situations.

COVID Response

Project [Identification Number]: Other Community Testing Support [550098]

Funding Amount: $500,000.00

Project Expenditure Category: 1.02 - COVID-19 Testing^

Project Overview:

Funding for other COVID-19 testing efforts that are occuring within Arapahoe County to include providing the testing infrastructure and supplies related to State-provided testing sites.

Use of Evidence:

N/A

Performance Report:

N/A

Project [Identification Number]: STRIDE - Community Testing [550097]

Funding Amount: $1,000,000.00

Project Expenditure Category: 1.02 - COVID-19 Testing^

Project Overview:

Funding for COVID-19 testing efforts that are occurring within Arapahoe County to be provided by a non-profit community health organization.

Use of Evidence:

N/A

Performance Report:

N/A

Education

Project [Identification Number]: ACC Health Innovation Simulation Center [990055]

Funding Amount: $3,500,000.00

Project Expenditure Category: 2.1 - Assistance to Unemployed or Underemployed Workers (e.g. job training,

Project Overview:

ACC's Health Innovation Center planned to open in Spring 2023 will expand critical programming in high-growth, high-demand career fields to address acute industry workforce needs and prepare Arapahoe County residents for careers in engineering, construction, clean energy, power mechanics and healthcare.

ACC's Health Innovation Cent erwill center around a health simulation suite that integrateseach of the health programs into a single shared academic space with a focus on simulated and active learning experiences. These simulated education spaces will be used across all health programs, educating the students and integrating the healthcare experience across their various specialties. The integrated approach will improve collaboration and dialogue between healthcare disciplines and train students to betterserve patients as they transition between local providers. Additionally, these simulated learning environments will allow ACC to remain current in providing compliant recertification programs for ACC graduates and other professionals.

Use of Evidence:

N/A

Performance Report:

After completion of the construction and the start of providing services at the Center, Subrecipient shall provide quarterly reporting documenting the use of the new center. Reporting shall include:

1. Type of programs provided
2. Number of students enrolled in the programs
3. Number of students completing the programs
4. Number of students whose income is at or below 300% of the Federal Proverty Guidelines or an income at or below 65% of the Area Median Income

Project [Identification Number]: CCA Center for STEM, Power Mechanics & Sustainable Energy [990054]

Funding Amount: $3,500,000.00

Project Expenditure Category: 2.1 - Assistance to Unemployed or Underemployed Workers (e.g. job training,

Project Overview:

CCA's Center for Engineering and Applied Technology slated to open Summer 2023 will expand critical programming in high-growth, high-demand career fields to address acute industry workforce needs and prepare Arapahoe County residents for careers in engineering, construction, clean energy, power mechanics and healthcare.

The Center for Engineering and Applied Technology at CCA will create a dynamic new training and education space for students and industry partners featuring diesel power mechanics, construction, clean energy and applied engineering programming as well as interactive learning-lab space. With this new building, CCA will upgrade and expand outdated diesel technology training space, better leverage the expertise and resources of the college's construction training partner through co-location and program expansion, and add capacity for high-tech, interactive applied learning space for engineering and other technology fields.

Use of Evidence:

N/A

Performance Report:

After completion of the construction and the start of providing services at the workforce center, Subrecipient shall provide quarterly reporting documenting the use of the new center. Reporting shall include:

1. Type of programs provided
2. Number of students enrolled in the programs
3. Number of students whose address is in a Qualified Census Tract
4. Number of students whose income is at or below 300% of the Federal Poverty Guidelines or an income at or below 65% of the Area Median Income
5. Number of students completing the programs

Project [Identification Number]: K-12 Education Needs [990070]

Funding Amount: $4,000,000.00

Project Expenditure Category: 2.25 - Addressing Educational Disparities: Academic, Social, and Emotional Ser

Project Overview:

A grant program that would allocate $4,000,000 of ARPA funds to the nine school districts for K-12 mental health services. The fund allocations would be determined by a formula based on enrollment (50% weight) and percent of students eligible for free/reduced lunch (50% weight) using 2019 data to generally determine each school district's maximum funding amount. They can then use the funds on eligible expenses related to mental health services and receive reimbursement up to their maximum funding amount.

Use of Evidence:

School programs have a wealth of data about how investments yield positive outcomes.

Performance Report:

This program is still in development. However, as subrecipient agreements are prepared, they will include key performance indicators, such as the number of students utilizing the services in each district and applicable demographic data as required by the SLFRF program.

Homelessness-Housing

Project [Identification Number]: Affordable Housing Grant Program [990069]

Funding Amount: $10,000,000.00

Project Expenditure Category: 2.15 - Long-term Housing Security: Affordable Housing*^

Project Overview:

Arapahoe County Community Resources would like to create a grant with ARPA funding that would allow for development companies/housing authorities/local entities to apply for funding, in order to provide gap financing to assist in providing affordable housing in Arapahoe County. The affordable housing projects can potentially include transitional and supportive housing; anything that falls on the continuum of housing needs for lower income households.

Use of Evidence:

This will depend on the type of housing program that is funded through the grant process. If the project is a transitional or permanent supported housing program, we would look for a housing first approach. Permanent Supported Housing programs also have evidence based data that backs their success.

Included are some links related to these approaches:
https://endhomelessness.org/resource/housing-first/
https://www.usich.gov/solutions/housing/supportive-housing
https://www.usich.gov/resources/uploads/asset_library/evidence-behind-approaches-that-end-homelessness.pdf

Performance Report:

Cost, number of units constructed, number of households/individuals expected to be served, number served at AMI levels, location, access to transportation, and supportive services availability.

Project [Identification Number]: Aurora Shelter Campus/Alternative Sheltering Options [990065]

Funding Amount: $5,000,000.00

Project Expenditure Category: 2.16 - Long-term Housing Security: Services for Unhoused Persons*^

Project Overview:

The City of Aurora has requested partnership with Arapahoe County on initiatives related to addressing homelessness in the City of Aurora, by leveraging the use of ARPA funds. The projects that are currently being discussed as a city include a Homelessness Services Campus/Shelter as well as other Alternative Sheltering options in the city such as pallet shelters, tiny homes, safe camping, and safe parking. The City of Aurora has requested $20 million from Arapahoe County for these efforts. The project estimation for the Homelessness Services Campus is $50-$60 million and the Alternative Sheltering Options is $1.5 million.

Use of Evidence:

There are many examples of successful campus style facilities around the country that provide shelter, such as:

Haven for Hope in San Antonio opened in 2010 as a transformational campus model including street outreach, a safe outdoor space, indoor sheltering, medical and dental, behavioral health, workforce and over 100 partners. Cost was $101 million and over 60% of the funding came from private donors.

Brian Garcia Welcome Center Phoenix is another example of collborating resources including assessment, health, legal, PO services, meals, shelter, housing, employment, day center, etc.

In addition, the idea of alternative housing options such as safe camping, safe parking, and pallet homes has been utilized and demonstrated success in other areas.

Reference:

https://palletshelter.com/case-studies/los-angeles/
https://www.fastcompany.com/90365347/pallet-shelters-let-cities-offer-quick-housing-to-the-homeless
https://www.huduser.gov/portal/sites/default/files/pdf/Understanding-Encampments.pdf
https://academic.oup.com/jof/article/118/2/139/5664700

Performance Report:

Acquisition of land, development of services, number of shelters contructed, and number of people served.

Project [Identification Number]: CLS Eviction Pilot Program [303862]

Funding Amount: $1,500,000.00

Project Expenditure Category: 2.05 - Household Assistance: Paid Sick and Medical Leave^

Project Overview:

CLS would implement its eviction pilot program in Arapahoe County, similar to programs implemented in Adams and Denver counties. The program provides landloard-tenant legal clinics and serves/represents clients in landlord-tenant and other housing disputes, with a goal to reduce preventable evictions, mitigate eviction-related consequences, and connect tenants with community resources. The pilot program provides a dedicated attorney, paralegal within existing Courthouse office space to provide these services. Arapahoe County has a high rate of eviction filings and limited resources to support those who need help, especially as a result of the pandemic.

Use of Evidence:

Building on a similar pilot in Adams-Broomfield counties, from 12/18/18 - 10/15/20, the program represented 363 households, representing 695 people in those households of which 408 were children. 85% of those households retained their housing, more time to move or a voucher and 85% did not have an eviction judgement.

Performance Report:

Number of households served
Percent of households that maintain stable housing

Where assistance is provided to inviduals using Grant Funds, Subrecipient shall provide quarterly reporting documenting the following data for each person assisted:

1. Income level (income at or below 185% of the Federal Poverty Guidelines (FPG); income at or below 300% of the FPG; income at or below 40% of the area median income (AMI); income at or below 65% of the AMI
2. Type of service(s) provided
3. Residence zip code
4. Race
5. Ethnicity
6. Gender
7. Age of client wihtin age ranges (e.g., 0-10, 11-20, 21-30, etc.)

Project [Identification Number]: Homeless Program Coordinator [303719]

Funding Amount: $260,000.00

Project Expenditure Category: 2.16 - Long-term Housing Security: Services for Unhoused Persons*^

Project Overview:

The Homeless Program Coordinator position is a temporary grant funded position created to help coordinate the county's larger homeless efforts as well as homeless projects funded by ARPA. This position will establish a regional coordinating committee in the county to ensure joint efforts and leveraged resources to address homelessness in the county, following the pandemic.

Use of Evidence:

The county wide coordination efforts brought through this position will identify specific directions such as Housing First that have proven to be successful in other areas such as Houston's "The Way Home" which utilized Housing First as a best practice and which has reduced homelessness by 60%.

Performance Report:

Creation of Arapahoe County's Homeless Coordination Committee at all levels: creation of a committee work plan/strategic plan that includes goals, outcomes, and objectives; monitoring of progress and collection of data related to housing projects approved with ARPA funds.

Project [Identification Number]: Permanent Supportive Housing Toolkit [990064]

Funding Amount: $3,000,000.00

Project Expenditure Category: 2.16 - Long-term Housing Security: Services for Unhoused Persons*^

Project Overview:

Arapahoe County has been heavily involved in leading the way on a local PSH Toolkit project to serve the Justice involved population. This project would include land acquisition and construction of a 100 bed facility to house clients of several justice rehabilitation program partners, including the 18th judicial district problem solving courts, the Arapahoe County Pretrial Mental Health program, Diversion clients of the 18th Judicial District Attorney's Office, the Probation Mental Health Program, Project SAFER, Veterans Treatment Court, jail reentry, and defendents being restored to competency out of custody. This facility will improve the health, safety and rehabilitation of approximately 100 justice-involved clients at a time by addressing rehabilitation needs for those with mental health or substance use disorders.

Use of Evidence:

The Permanent Supportive Housing Toolkit method and approach is an approach recognized by HUD as the best housing first practice, Colorado Department of Local Affairs, and jurisdictions througout the US including Pasadena, CA.

Below are links supporting the evidence based approach to PSH Toolkits:
https://homelessstrategy.com/evidence-based-practices-california/
https://www.usich.gov/solutions/housing/supportive-housing
https://www.usich.gov/resources/uploads/asset_library/evidence-behind-approaches-that-end-homelessness.pdf

Performance Report:

Acquisition of land; development of program services in coordination with the PSH Toolkit committee; delivery of services and reduction of recitivism and homelessness in the target population

Project [Identification Number]: Ridge View Campus Partnership [990067]

Funding Amount: $2,000,000.00

Project Expenditure Category: 2.16 - Long-term Housing Security: Services for Unhoused Persons*^

Project Overview:

Governor Polis has identified $45 million in ARPA funding to reconstruct the current Ridgeview campus, as a transitional housing and Substance Use Diagnosis (SUD) treatment center for individuals experiencing homelessness. This campus is property owned by the State of Colorado (CDHS) and located in unincorporated Arapahoe County. The Ridgeview campus is a former youth residential center, which has been closed since 6/30/21. Repurposing this campus to address homelessness and substance use treatment needs in our area would be beneficial as the campus is equiped for a large amount of treatment and transitional housing beds, food service, as well as employment training and case management services. The State of Colorado has requested partnership with Arapahoe County, in addition to the City of Aurora, Adams County, Denver County, and the Tri-Cities, in leveraging funds and resources to develop this campus. The state has currently secured a master planner that will provide a more concrete outline and plan for funds. At this time, it is estimated that it will cost around $20,000 per "bed" to serve individuals in the transitional housing portion of the campus. Medicaid will fund the SUD treatment. Logistics and ongoing operating specifics are still in development.

Use of Evidence:

The Ft Lyon Model, currently in place in Colorado, is the model being used for this campus style treatment approach. The Ft Lyon campus is currently run by the State of Colorado and has successful outcomes in addressing homelessness as well as behavioral health needs. This treatmet center will also follow Medicaid rules, regulations, and best practices for treatment.

Performance Report:

Number of individuals served; types of services received; number of successfully completed; number with self-sufficiency after exit; number with continued housing after exit;

Project [Identification Number]: Tri-Cities Navigation Center [990063]

Funding Amount: $300,000.00

Project Expenditure Category: 2.19 - Social Determinants of Health: Community Health Workers or Benefits

Project Overview:

One of the primary needs in the Tri-Cities (Englewood, Littleton, and Sheridan) region with regards to addressing homelessness is the establishment of a Navigation Center. Such an initiative will greatly increase the level of coordination, strategy and capacity for data-driven approaches to serving the needs of individuals experiencing homelessness in the area. In order to formalize this work, the Tri-Cities Navigation Center will provide an independent nonprofit organization tasked with carrying forward navigation work in the tri-cities. Initially, the Center will have capacity to establish needed organizational structure around the aforementioned work being done already in the form of organizational infrastructure and dedicated staffing. Long-term, the Center will be able to scale navigation work in the region to a full realization of holistic navigation services.

Use of Evidence:

There have been many models established across the county that demonstrate an evidence based and successful approach to addressing homelessness, that are similar to the navigation center in the Tri-Cities. An example of this is the San Francisco Model which meets clients where they are and contains a spectrum of services ranging from physical/mental health to housing support to Human Services. The cost to construct was $3 million and ongoing costs are $1 million per year. Savings is related to a reduction in public safety interactions.

In addition, the local Burnes Tri-Cities homelessnes study found the following:
Family – Causes of homelessness – inability to pay rent; relationship issues; employment changes/loss of job; housing cost increase; mental health; domestic violence
Individual Chronic – loss of job; relationship issues; inability to pay rent; mental health; housing cost increases; disability
What prevents people from exiting homelessness – criminal justice/legal issues; domestic violence; employment; health issues and injuries; housing costs;
Both the causes of and the issues that prevent people from exiting homelessness point to a direct correlation with the need for a navigation center or “one stop shop” where people can find help in addressing these issues.
Navigation Center can also address the human dignity issues of access to showers, laundry, mail, storage, etc.

Performance Report:

Number of individuals served, services provided, and outcomes of individuals served.

Where assistance is provided to inviduals using Grant Funds, Subrecipient shall provide quarterly reporting documenting the following data for each person assisted:

1. Type of assistance provided
2. Residence zip code
3. Race
4. Ethnicity
5. Gender
6. Age (date of birth)

Project [Identification Number]: Tri-Cities Ready to Work Bridge House [990066]

Funding Amount: $1,000,000.00

Project Expenditure Category: 2.16 - Long-term Housing Security: Services for Unhoused Persons*^

Project Overview:

The Tri-Cities policy group has identified a priority of opening a "Ready to Work" bridge house in the Tri-Cities area (Littleton, Englewood, Sheridan). The Ready to Work program is an established local program with successful locations in Aurora and Boulder. The Ready to Work program is a shelter concept that provides work and basic needs for a population of men over a transitional period of time (around 6 months). During that time, shelter and all basic needs are provided and employment is gained. The time in the program is utilized to attain self-sufficiency for the men involved so that when they have completed the program they have permanent employment and housing in the community. Currently, there are no shelter options in the Tri-Cities area of Arapahoe County. This project would enhance housing and shelter options for this are of the County, during a time where homelessness is increasing.

Use of Evidence:

Ready to Work has best practices and an evidence based approach established through their two other successful locations- Bridge House Boulder and Ready to Work Aurora. Long Term ROI that has been demonstrated through the two existing locations includes: 72% graduation rate to mainstream employment and housing, 85% 1 year retention rate of employment and housing. The cost of the program is $85k per unit vs $400k+ for a traditional housing unit. Average time in the program is 10.88 months with 43,711 paid hours of labor. The current Ready to Work program has won the 2020 Governor's Award for Downtown Excellence as well as the Bank of America Neighborhood Builders Award.

Performance Report:

Obtaining a building for construction and implementing a Ready to Work program in Littleton, Englewood, or Sheridan. Begin serving the anticpated clientelle by 2023, demonstrating similar outcomes that have been demonstrated at other ready to work locations.

Mental Health

Project [Identification Number]: AuMHC Safety Net Campus [990052]

Funding Amount: $5,000,000.00

Project Expenditure Category: 1.12 - Mental Health Services*^

Project Overview:

Aurora Mental Health Center currently operates immediate access acute-care services at three separate locations: Walk-In Center and a 16-bed Crisis Stabilization Unit on the Anschutz Medical Campus; our Connect to Care walk-in access point at 791 Chambers Road; and Withdrawal Management (Detox) services at 1290 S. Potomac. These disparate locations require first responders and the public to determine which location to access, creating unnecessary confusion, as well as the need to move clients across sites when required. The 2020 Behavioral Health Needs Assessment prepared for the Colorado Department of Human Services Office of Behavioral Health identified confusion regarding availability and access to crisis services as well as need for a more complete continuum of substance use disorder care as two priorities statewide and in our service area.We are investing in a new multidisciplinary safety net campus at 1290 South Potomac Street. This facility will co-locate services in a state-of-the-art, trauma-informed building as a “one stop” access point for both mental health and substance use disorder acute care. Current plans are to include the following services onsite, creating a single co-located place for clients, community members, and first responders to access acute services. Connect to Care (C2C): provides clients immediate access to services when they need them, and is staffed with a multidisciplinary team which includes therapists, family support specialists, case managers, and peer specialist. C2C also works directly with our Psychiatric Access Team to ensure clients have access to a nurse and medical professional who can prescribe medication. C2C uses a hybrid model so that clients can walk in without an appointment at a time that is convenient for them, make an appointment the same day, or set up an access appointment within 1-2 weeks. Clients then meet with the appropriate members of our care staff who can meet their needs. This may take the form of beginning therapy, receiving medication, accessing housing or food resources, or receiving psychoeducation that helps them manage their concerns. Same-day access reduces wait time for services, which can be a significant deterrent to many individuals seeking therapy. C2C provided access to care for over 2,200 individuals in 2021, including over 1,500 (72%) from Arapahoe County.Crisis Services: include walk-in, crisis stabilization services and crisis respite. The Crisis Stabilization Unit is a 16-bed unit, providing residential services for adult clients for up to five days. The program engages clients in a robust treatment program that includes case management, individual and group therapy, Peer support, consultation with a psychiatrist, and 24/7 access to supportive staff members. Services include medication evaluation and management, individual, group and family therapist, milieu oversight and activities, peer services, and case management. The CSU provided services to over 400 individuals in 2021, including 122 (30%) from Arapahoe County. The Walk-In Center provides immediate screening and support from 8am-11pm, 7 days a week for individuals experiencing a crisis. Services include assessment and support to help individuals de-escalate and stabilize, identify safety concerns if they exist and help individuals connect with resources and the most appropriate type of follow up care. The Walk-In Center provided services to over 870 individuals in 2021, include 514 (59%) from Arapahoe County. The Crisis Respite program is a 4 bed residential facility for adults to provide up to 14 days of respite care. The Crisis Respite Program provided services to 16 individuals in 2020, including 7 (44%) from Arapahoe County.

Substance Use Disorder Services: East Metro Detox and Recovery Services (EMDRS) provides a social model of withdrawal management, case management, recovery coaching through specialized peer coaches, and referral and connection to continue treatment services. EMDRS provides access to withdrawal management services for Arapahoe County residents through several methods: self-referral and drop-off by the individual, transportation through a law enforcement agency, ambulance drop off through partnership with Falck Ambulatory Services, and through agreements with local hospitals. EMDRS also provides community education and training to our local law enforcement and fire and rescue departments, community non-profit partners and local community advocacy groups. EMDRS provided services to over 1,650 individuals in 2021, including over 1,000 (64%) from Arapahoe County. We additional provide Medication Assisted Treatment (MAT) for drug and alcohol use, an evidence-based treatment model that combines psychiatric medications with counseling and behavioral therapy to help individuals obtain sobriety and maintain long-term recovery. MAT provides services to over 50 individuals annually. Research has shown that less than half of individuals with opioid use disorder seek help, highlighting the importance of access to these services in our community.

This project is also collaborating with STRIDE Community Health Center to develop a second facility to provide co-located primary care and oral health services. STRIDE is the federally qualified health center serving Arapahoe County, providing primary medical care, oral health care, pediatrics, patient navigation and other services for over 50,000 low-income Coloradans annually. The health campus model will bring together our shared expertise and experience to create a comprehensive continuum of services available in one location to ensure clients receive the right care, at the right time, and at the right location. Future plans for the property may also include residential housing units.

Use of Evidence:

It is essential to build architectural and design plans for the facilities that incorporate components of trauma-informed design to create healing spaces and components of universal design to promote environments that will be accessible to the diverse community we serve. Research indicates that building design can directly contribute to the safety, satisfaction and access for both clients and staff. Buildings that are not designed with these concepts may have literal structure barriers, such as poor lighting and difficult to navigate floor plans, which may prevent clients from experiencing the healing environment they need, while staff may be forced to work in an environment that feels unsafe and strained. Numerous studies, as well as the National Council for Behavioral Health's principles of trauma-informed design indicate the following components of healing healthcare spaces: deinstitutionalization; visual or physical access to nature; damage-resistant, attractive and culturally sensitive décor and furnishings; use of natural light; availability of staff respite areas; orderly and clean spaces; and balance between social and private spaces for client interactions. This project will support incorporation of these research-based design principles into our facilities. The health campus model will enable clients to access mental health, addictions, crisis, primary care and oral health services at a single trauma-informed and healing location, eliminating barriers to access for both clients and community partners.

Performance Report:

After completion of the construction and the start of providing services at the multidisciplinary safety net campus as described in Exhibit B, Subrecipient shall provide quarterly reporting documenting the use of the new facility. Reporting shall include:

1. Number of patients served
2. Age (date of birth)
3. Gender
4. Race
5. Residence address
6. Type of services provided (mental health/substance abuse, etc.)
7. Percentage of patients served with income under federal proverty level
8. Percentage of patients receiving Medicaid

Project [Identification Number]: AuMHC Suicide Prevention [990053]

Funding Amount: $104,000.00

Project Expenditure Category: 1.12 - Mental Health Services*^

Project Overview:

AuMHC requests support to invest in the infrastructure needed to fully adopt the seven principles of the Zero Suicide Framework, enabling us to better identify suicide risk, train staff how to engage clients, implement evidence-based treatments for suicide ideation, and conduct ongoing data collection and measurement to provide measurement-based performance improvement and care. We will establish a Suicide Prevention Pathway, which will provide guidelines and monitoring mechanisms to ensure that suicide risk assessments are completed, a safety plan is created for all clients with risk, and both risk and treatment plan are documented and communicated among treatment team members. We will provide training to staff to improve ability to recognize and address risk, for both administrative and clinical staff, as well as to increase capacity in evidence-based treatments, such as Cognitive Behavioral Therapy for Suicide Prevention (CBT-SP), dialectical behavior therapy (DBT), and the Collaborative Assessment and Management of Suicide (CAMS), that have demonstrated impact on suicide risk.

Use of Evidence:

We will provide training to staff to improve ability to recognize and address risk, for both administrative and clinical staff, as well as to increase capacity in evidence-based treatments, such as Cognitive Behavioral Therapy for Suicide Prevention (CBT-SP), dialectical behavior therapy (DBT), and the Collaborative Assessment and Management of Suicide (CAMS), that have demonstrated impact on suicide risk.

Performance Report:

After completion of the trainings described in Exhibit B, Subrecipient shall provide reporting documenting as follows:

1. Type of training
2. Number of staff trained
3. Date of each training
4. Curriculum used in trainings

Project [Identification Number]: Continuation of Colorado Spirit program [990057]

Funding Amount: $489,000.00

Project Expenditure Category: 1.12 - Mental Health Services*^

Project Overview:

AllHealth Network proposes the continuation of our Colorado Spirit program to support the mental health needs of our community. The Colorado Spirit program offers free individual and group counseling and support to assist individuals and communities in recovering from the challenging effects of the COVID-19 pandemic through the provision of community-based, telephonic and web-based outreach and psychoeducational services.The goals of the program are to reach large numbers of people affected by the pandemic and to assess the emotional needs of those impacted by the pandemic and make referrals to transitional behavioral health services when necessary. The team is responsible for identifying tangible needs and to link the public to community resources. The team provides a warmline as well as telephonic and video-based emotional support, education, basic crisis counseling and connection to community referrals. In addition, Colorado Spirit staff train and educate organizations and community-based groups on how to support others to promote community resilience and recovery. This work is intended to leave behind a permanent legacy of improved coping skills, educational and resource materials, and enhanced community linkages.This program fills a critical gap by providing free psychological support for our community during a time of remarkably high demand for behavioral health services. Studies have shown the importance of providing ongoing resources, awareness, and training to support mental health outcomes in communities1. As more than one program participant in Colorado Spirit has exclaimed, “I don’t know what I would do without you!” We aim to continue to offer this service at no charge to support the public health of our community.

Use of Evidence:

The Colorado Spirit program is the name given in our state for a US Department of Health and Human Services FEMA program called Crisis Counseling Assistance and Training Program. The program is based on two evidence-based practices: Psychological First Aid and Skills for Psychological Recovery. Both of these practices were developed by the National Child Traumatic Stress Network and apply to all ages. All Colorado Spirit staff are required to be trained in both practices.

The goals of Psychological First Aid (PFA) are broadly recognized as reducing immediate distress and optimizing short and long-term functioning. PFA is an approach for assisting people in the immediate aftermath of disaster and humanitarian crisis to reduce initial distress and to foster short and long-term adaptive functioning. PFA is largely intended for use by helpers in contact with people recently impacted by distressing events. PFA consists of assessing needs and concerns, helping people to address basic needs, listening without pressuring people, comforting people, linking people to information, services, and social supports, and protecting them from further harm. The eight PFA core actions include contact and engagement, safety and comfort, stabilization (if needed), information gathering on current needs and concerns, practical assistance, connection with social supports, information on coping, and linkage with collaborative services.

Skills for Psychological Recovery (SPR) is an evidence-informed modular intervention that aims to help survivors gain skills to manage distress and cope with post-disaster stress and adversity. Individuals affected by a disaster or traumatic incident, whether survivors, witnesses, or responders to such events, may struggle with or face new challenges following the event. SPR is designed to help children, adolescents, adults, and families gain skills to reduce ongoing distress and effectively cope in the weeks and months following disaster and trauma. It is based on an understanding that disaster survivors will experience a broad range of reactions (physical, psychological, behavioral, and spiritual) over differing periods of time. SPR is not formal mental health treatment, but rather a secondary prevention model that utilizes skills-building components that have been found helpful in a variety of post-trauma situations8. The six SPR skills include gathering information and prioritizing assistance, building problem solving skills, promoting positive activities, managing reactions, promoting helpful thinking, and rebuilding healthy social connections.

Funding will be used in part to train, implement, and monitor fidelity and adherence to these evidence-based practices for staff of the Colorado Spirit program.

Performance Report:

AllHealth Network will measure pre and posttest staff perceptions of preparedness and confidence to provide psychological assistance for future disasters following training in PFA and SPR. Staff perceived competence in PFA and SPR skills, and perceived preparedness and confidence to provide psychological assistance for future disasters are commonly used measures of fidelity to these practices.

2. Staff cultural sensitivity/cultural humility will be measured pre and post training in cultural competency given the diversity of community members connected to the Colorado Spirit program.

3. AllHealth Network will provide community member ("client") counts of the following program activities:

- Number of in-person brief educational or supportive contact
- Number of telephone contacts by crisis counselor
- Number of groups held and number of group participants
- Number of email contacts
- Number of community networking and coalition building contacts
- Number of social media networking messages
- Number of Colorado Spirit participants receiving referrals for behavioral health or human services

Where assistance is provided to inviduals using Grant Funds, Subrecipient shall provide quarterly reporting documenting the following data for each person assisted:

1. Type of mental health service/assistance provided
2. Client residence zip code
3. Race
4. Ethnicity
5. Gender
6. Age of client within age ranges (e.g., 0-10, 11-20, 21-30, etc.)

Project [Identification Number]: Pretrial Mental Health Program Expansion [303882]

Funding Amount: $480,000.00

Project Expenditure Category: 1.12 - Mental Health Services*^

Project Overview:

The pretrial mental health program is proven to improve the lives of its clients, and in so doing, reduce the chance of treatment relapse or recidivism. This program has resulted in millions of dollars avoided in justice system costs, namely jail bed days, and has streamlined an approach to connecting the justice-involved population to necessary services. This program should be expanded to serve a much broader population of criminal-accused clients. Expanding this existing program temporarily, during an increased time of need, will serve the goal of keeping the jail population low and due to intensive case management, it will not sacrifice public safety to achieve it.

Use of Evidence:

$2,654,311 saved in jail bed days during lifetime of program; $420,000 in savings for 2021 (through July); FTA rate reduced by 27%; 1529 connections to services

Performance Report:

Number of additional clients served, services provided, outcomes of clients served after pretrial mental health program involvement

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Physical Health

Project [Identification Number]: STRIDE CHC Dental Clinic in Western Arapahoe County [990056]

Funding Amount: $1,590,000.00

Project Expenditure Category: 1.14 - Other Public Health Services^

Project Overview:

STRIDE Community Health Center (STRIDE) is dedicated to improving access to primary care, behavioral health and dental services for low-income community members and is diligently working to serve those most impacted by COVID-19. Ensuring underserved communities have an accessible medical home like STRIDE where individuals can treat and manage their chronic conditions, access behavioral health services as well as dental services all in one integrated location drives improved health outcomes, creates positive patient experiences, and decreases health disparities. STRIDE would use the ARPA funding from Arapahoe County to develop a dental clinic in West Arapahoe County with three dental bays and three private rooms to meet the dental needs of Medicaid, uninsured, and underinsured residents. Specifically, this project will bring the following services to West Arapahoe County: Comprehensive exams, Digital x-rays, Cleanings, Fillings and sealants, Crowns, Root Canals, Dentures, Emergency care, Extractions, and Pediatric Specialty Care

Use of Evidence:

Populations disproportionately affected by COVID-19 are also at higher risk for oral diseases and experience oral health and oral health care disparities at higher rates. Unfortunately, COVID-19 has led to closure and reduced hours of dental practices, limiting routine care and prevention. Residents of Arapahoe County, particularly those impacted by COVID-19 need access to affordable, high-quality dental services, which have all been limited due to the COVID-19 pandemic. Additionally, research published in the Journal of Clinical Periodontology reported that people with COVID-19 who had severe gum disease appeared at greater risk of more severe COVID-19 disease. According to the research, periodontitis was associated with higher risk of ICU admission, need for assisted ventilation and death of COVID-19 patients.

Performance Report:

After completion of the development of a dental clinic in West Arapahoe County and start of providing dental services, Subrecipient shall provide quarterly reporting documenting the use of the dental bays and private rooms. Reporting shall include specific data related to the individuals served including:

1. Number of clients served
2. Type of service provided
3. Age of client wihtin age ranges (e.g., 0-10, 11-20, 21-30, etc.)
4. Gender
5. Race
6. Zip code of residence address
7. Income level based on Federal Poverty Guidelines
8. Percentage of those served with an income at or below 185% of the Federal Proverty Guidelines or income at or below 40% of the Area Median Income

Vulnerable Populations

Project [Identification Number]: Continue funding 3.5 TGFP for Caseworkers and Services [850302]

Funding Amount: $657,000.00

Project Expenditure Category: 2.19 - Social Determinants of Health: Community Health Workers or Benefits

Project Overview:

The impacts of the pandemic are far beyond what we could have anticipated. The overall well-being of children, their parents and the at-risk and elderly, is subject to worsen as folks emerge from the pandemic. These problems relate to household finances, jobs, physical/behavioral health care, housing, transportation, caregiving, and well-being. They reinforce the need for strong safety net supports and access to resources that reach populations most deeply and disparately impacted by the pandemic. These additional positions provide support in a multitude of ways to reduce the risk of child and adult maltreatment. These include financial supports, social support, establishing protective factors and well-being.

Use of Evidence:

These positions are providing needed services and supports to vulnerable children, families and adults. All families and individuals are referred through our Child and Adult Protection Division in the Human Services Department.

Performance Report:

Number of people served and supportive services provided.

Project [Identification Number]: Eastern Food Box Program [303730]

Funding Amount: $200,000.00

Project Expenditure Category: 2.01 - Household Assistance: Food Programs*^

Project Overview:

The Eastern Plains Food Box program provides a monthly food box valued at $175 to seniors age 60 and over living in the I-70 corridor area of the rural Eastern Plains Seniors receive a food box prepared by the Byers General Store based on individual needs and preferences and delivered to their homes to supplement nutritional needs while also offering the opportunity for seniors to maintain social distancing if needed or who have no access to reliable transportation in the rural area to access food.

Use of Evidence:

N/A

Performance Report:

N/A

Project [Identification Number]: Family Resource Pavilion Renovation/Expansion [990051]

Funding Amount: $1,000,000.00

Project Expenditure Category: 1.12 - Mental Health Services*^

Project Overview:

The Family Resource Pavillion (FRP), serves youth in Arapahoe and Douglas Counties. It is a one stop shop for families to receive services ranging from prevention to intervention. The building houses offices and services from The Juvenile Assessment Center, Shiloh House, Synergy Addiction Research and Treatment Services, AllHealth, Juvenile Counseling Program, Arapahoe County Department of Human Services, Douglas County Department of Human Services, Arapahoe County Sherriff's Office, and Douglas County Sherriff's Office. The population that the FRP serves (juvenile's and their families) has increased as a result of COVID, due to isolation, economic stress, fear of COVID and the impact, etc. We know that children and especially adolescent mental health needs have significantly increased.

Use of Evidence:

The services provided at the FRP are evidence based, including day treatment, respite care, and outpatient. All programs are certified and licensed by the State.

Performance Report:

Number of youth and families served at the FRP. Services help to prevent further penetration into the child welfare or juvenile justice systems. Youth services are focused on keeping youth safely in their homes.

After completion of the construction and renovation project and the start of providing the services, Subrecipient shall provide quarterly reporting documenting the use of the expansion of Arapahoe County campus, use of the new gymnasium, and listing of the additional providers that were added to the campus for the purpose of serving children and families affected by the pandemic and specific data related to children/youth served at the Family Resource Pavilion: Reporting shall include:

1. Number of providers added as a result of this project, and the service said provider provides
2. Age (date of birth) of children/youth served
3. Gender of children/youth served
4. Race of children/youth served
5. Residence address of children/youth served
6. Percentage served with child welfare involvement
7. Percentage served by income levels
8. Percentage eligible for Medicaid

Project [Identification Number]: Food Assistance to Food Banks and Meals on Wheels [850301]

Funding Amount: $1,300,000.00

Project Expenditure Category: 2.01 - Household Assistance: Food Programs*^

Project Overview:

The Non-Profit Impact Assistance Grant provide Food Banks and Meals on Wheels Programs, who have seen in increased service demand due to the impact of COVID-19 pandemic, an opportunity to apply for Arapahoe County Funding to purchase food, supplies, equipments, and other legitimate items needed to scale up operation to meet the increased demand for their services and support the food need of Arapahoe County residents.

Use of Evidence:

Food Banks are able to help fill the gap for low income households - between the the public assistance (SNAP) and the full need for adequate food supplies for low income individuals, families and seniors. This funding helps the Food Banks meet the increased need in the community.

Performance Report:

1. Type of assistance provided
2. Household income
3. Residence address
4. Race
5. Ethnicity
6. Gender
7. Age

Project [Identification Number]: GOALS Early Childhood Education Child Care Center [990050]

Funding Amount: $1,200,000.00

Project Expenditure Category: 2.11 - Healthy Childhood Environments: Child Care*^

Project Overview:

GOALS Early Childhood Education Child Care Center will provide renovated space for 70 year-round child care slots (ages 0 to 5) for the GOALS program and the surrounding community. Of the 70 to be served, up to 10% (7 children) could be used by families over poverty income levels depending on the needs of the community. Approximately 90% (63) slots will be targeted for families eligible for the Child Care Assistance Program, Early Head Start and Head Start. These 3 goverment programs provide child care and early childhood education to families in poverty and extreme poverty.

Use of Evidence:

The children enrolled in this program will get high-quality early childhood education. Early childhood education focuses on the holistic development of a child's social, emotional, cognitive and physical needs in order to build a solid and broad foundation for lifelong learning and wellbeing. Research has shown that the investment in early education--particularly among disadvantaged children--improves not only cognitive abilities, but also critical behavioral traits like socialbility, motivation and self-esteem.

Performance Report:

Number of slots occupied by low-income children. The GOALS program itself is undergoing a formal evalation by the Center on Policy and Research. The early childhood education component is a critical part of the evaluation and the successful implementation of our 2Gen approach.

After completion of the renovation and the start of providing the services, Subrecipient shall provide quarterly reports documenting the use of the 70 year-round child-care slots (ages 0 to 5) for the Family Tree GOALS program and the surrounding community. Reporting shall include specific data related to children served including:

1. Age (date of birth)
2. Gender
3. Race
4. Residence address
5. Enrolled in Child Care Assistance Program, Early Head Start, or Head Start
6. Percentage served by families over poverty income levels
7. Percentage served by families eligibile for the Child Care Assistance Program, Early Head Start, and Head Start

Project [Identification Number]: Pretrial Fee Assistance [303712]

Funding Amount: $375,000.00

Project Expenditure Category: 2.37 - Economic Impact Assistance: Other*^

Project Overview:

Pretrial release services are a cost-effective alternative to pretrial confinement in the jail and to the commercial bail bond industry. Pretrial supervision is utilized by the court as a means of ensuring public safety and court appearance without jail confinement. While pretrial is a lower-cost alternative, there are program costs borne by clients. These costs include a $50 supervision fee, ongoing fees (paid to private vendors) for urinary analysis testing ($10-$15 per tests with some clients having multiple tests per week), SCRAM Alcohol Monitoring ($12 per day) and for some cases GPS monitoring ($14 per day). These costs add up for clients, many of whom are unable to pay. The pandemic has exacerbated this population's inability to pay for these services, risking their ability to continue with the program. This funding would assist pretrial clients with these mandatory fees to ensure that we keep our jail populations low during the pandemic as well as assist populations disproportionately impacted by the pandemic with payment for services. This was a service provided through CARES funding, and this request is to continue the assistance.

Use of Evidence:

N/A

Performance Report:

Number of individuals served, number of services provided and amounts, outcomes of those who received assistance and success in the pretrial supervision program

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Project [Identification Number]: Village Exchange Center Low Wage Workers Relief Fund [990049]

Funding Amount: $250,000.00

Project Expenditure Category: 1.07 - Other COVID-19 Public Health Expenses (including Communications,En

Project Overview:

Program is designed to provide one-time, $1,500 grants to low wage workers that test positive for COVID-19 to enable them to quarantine for 14 days. The grants will ensure that they have income replacement while quarentining to assist with eliminating these folks that tested positive to not spread the disease by having to go to work.

Use of Evidence:

By providing income replacement for those that have contracted the virus and enabling them to quarantine for 14 days will follow the guidance set by the CDC.

Performance Report:

Number of individuals receiving grant funding.

Project [Identification Number]: Village Exchange Center Vaccination Incentive Program [850310]

Funding Amount: $1,000,000.00

Project Expenditure Category: 1.01 - COVID-19 Vaccination^

Project Overview:

It is suggested that some of the vulnerable populations that are choosing not to be vaccinated are low-income individuals that are concerned about the potential loss of income from becoming ill for a day or two from the vaccine. This program incentivizes this population by ensuring they would ahve approximately two days of income, should they become ill from the vaccine. This is directly related to the pandemic, and the state and federal governments have implemented similar programs to encourage people to become vaccinated.

Use of Evidence:

By providing income replacement for those that have contracted the virus and enabling them to quarantine for 14 days will follow the guidance set by the CDC.

Performance Report:

Number of individuals vaccinated.

Water/Sewer

Project [Identification Number]: Countywide Water Availability Study [990074]

Funding Amount: $300,000.00

Project Expenditure Category: 5.08 - Clean Water: Water Conservation

Project Overview:

This study would be phase 2 of the Water Supply Study that has already been initiated and which focuses on the unincorporated area generally east of I-25. The phase 2 study will expand the geographic scope to include the entire county, including Aurora and the other jurisdictions plus all the water districts in the county. Several different types of water supplies are being used by water providers in the county, including renewable water from the South Platte River, imported renewable water, and Denver Basin groundwater. By understanding the challenges to all the water districts and by making conservation, efficiency, and a more regional approach to securing water resources, we can define a strategic and county-wide approach to water.

This phase 2 study would:
- Involve all cities, town and water supplier to develop a joint long-term, strategic approach to water supply and conservation for the county.
- Identify total water demand and supply for the county for forecasted growth, broken out by water provider.
- Define total water supplies, identify gaps, and recommend projects and programs to address the gaps.
- Evaluate the water districts conservation plans and identify best practices for implementation.
- Assuming that recommended projects are not able to meet the gaps, explore options for possible projects either by individual providers or as joint efforts led by the County.

Use of Evidence:

N/A

Performance Report:

Performance measures and data elements include:
- Per capita water use by district and water supply planning region/sub-region
- Estimated amount of water supply developed, under development, and made available
- Identification of targets for water reuse
- Amounts of total available surface water supply stored for subsequent years or provided as an offset to groundwater pumping
- Consistency between the water districts/jurisdictions' water management plans
- Number of acre-feet per year saved through water conservation and efficiency projects and programs
- Number of aquifer storage and recovery (ASR) projects.
- Number of development projects where specific development conditions have been applied for incorporating water conservation measures
- Number of public education outreach and programs for water conservation

Project [Identification Number]: Stormwater Projects [990075]

Funding Amount: $1,064,884.00

Project Expenditure Category: 5.06 - Clean Water: Stormwater

Project Overview:

Public Works and Development plans to replace over 130 culverts in eastern Arapahoe County from FY21 - FY24 along the following county roads: Bradbury, County Line, Calhoun, Jolly, Woodis, Yale, Monahan, Ridge, Wolf Creek, Strasbug, Piggot, Headlight, Exmoor, Wall, Bixler, East, Bartlet, Deter-Winters, Serena, Huntington, Kalcevic, and Knutdson. They were originally budgeted for in the Road and Bridge fund, but using ARPA funds for these costs frees up those budgeted funds for other maintenance activities.

Use of Evidence:

Performance Report:

Completed projects will all receive a quality rating ranging from 10 to 100 and will meet or exceed all industry standards. In addition, the culvert condition ratings will be adjusted accordingly to reflect replacement of deteriorated infrastructure.

END OF REPORT